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FINANCIAL TIMES

Saturday January 11 1986

Impeccable timing. BAUME & MERCIER GENEVE 1830

By-election will test Government

The Government faces a tough by-election fight in the marginal seat of Fulham, west London, following the death yesterday of Tory MP Martin Stevens.

Ulster justice inquiry

The Anglo-Irish intergovernmental conference set up a subcommittee to look into the administration of justice in Northern Ireland, at an announced London meeting.

Air safety order

The Civil Aviation Authority has ordered higher UK airline safety standards, after investigations into last summer's Manchester crash.

Rain grounds shuttle

The launch of the US space shuttle Columbia was postponed for the seventh time, by heavy rain at Cape Canaveral.

Peres, Mubarak to meet

Israeli Premier Shimon Peres and Egyptian President Hosni Mubarak are likely to meet soon in Alexandria, which could be crucial for reviving Middle East peace moves.

Industrialist freed

Spanish police seized a kidnaped industrialist, arrested 20 people and seized arms in raids which dealt a blow to Basque separatist guerrillas.

Alcohol drive failing

The Kremlin's drive against alcoholism has had little effect since it began seven months ago, the Soviet newspaper Izvestia said.

Tamilis die in battle

Thirteen Tamil separatists and a soldier were killed in a gun-battle at a rebel hideout in northern Sri Lanka.

Haiti schools closed

Haiti President Jean Claude Duvalier closed universities and schools indefinitely and cut food and fuel prices to try to stem spreading anti-government protests.

Milk price to rise

The average price of a pint of milk in England and Wales will rise 1p to 24p on February 1.

Boy feared dead

A 10-year-old Glasgow boy was feared dead after being swept away in a swollen river. Heavy rain and high winds hit much of the country, with roads near Chesterfield under 6ft of water.

Nobel prizewinner dies

Czech poet Jaroslav Seifert, who won the Nobel Prize in 1984, died in Prague, aged 84.

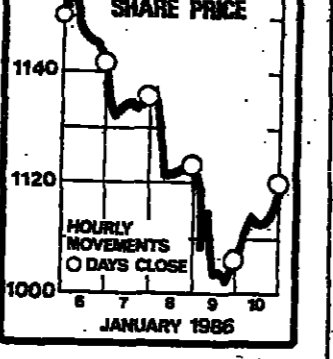
One for the road

The Transport Department has approved a list of almost 200 sites to be marked with road signs warning of loads crossing to breeding ponds.

Fixed link talks hit problems

BANKS backing the Channel Tunnel Group, contender for the fixed link scheme, say their finances cannot be switched to other projects. The statement marks a reverse for Government efforts to promote an agreement between rival bidders for the work, and could complicate Monday's meeting between the British and French transport ministers.

LONDON STOCK



The FT Ordinary Index rallied to finish 13.7 up at 1119.8, the day's best, buoyed by the prospect of a new account starting on Monday.

TRADE SECRETARY

Leon Brittan formally announced a government inquiry into the regulation of Lloyd's insurance market. The move follows pressure from those who want Lloyd's included in the regulatory framework proposed for the financial community.

SINGAPORE'S securities industry

would be regulated more stringently under a bill introduced in the state's parliament. The bill follows last month's crisis closure of the local stock market.

INLAND REVENUE is to strip the friendly society, Tunbridge Wells Equitable, of special tax status.

EUROPEAN Options Exchange, based in Amsterdam, plans to start futures trading this year, including continental Europe's first interest-rate contracts.

SOUTH AFRICAN President P. W. Botha is due for key talks with Dr Fritz Leutwiler, mediator between the country and its creditors, over rescheduling \$1.4bn (£9.5bn) of short-term debt.

SOVIET economist Professor V. Kostakov predicts increased labour efficiency will mean a 13m to 18m reduction in his country's manufacturing workforce over the next 15 years.

IRELAND'S unemployment figures reached a record 239,867, unadjusted last month, representing 18 per cent of the workforce and an increase of almost 12,000 on November's total.

Thatcher acts to cool Heseltine row as ministers attack him

THE SHARPEST attack came from Mr Nicholas Ridley, Transport Secretary, on Channel 4's Week in Politics programme. Describing himself as a friend of Mr Heseltine, Mr Ridley said he was glad that the former Defence Secretary had resigned — "feeling as strongly as he did and behaving as he did because he was beginning to be extremely embarrassing to his colleagues — and I was one of those who expressed this view."

Rifkind takes over and Chalker profile, Page 4

Irresistible force at No 10, Page 9

MP's death, Back Page

though she is resisting this. Labour will then decide whether to use half or all its Opposition day on Wednesday to debate the affair.

Westland may postpone meeting on rescue

THE WESTLAND BOARD was bracing itself last night to call an adjournment of next Tuesday's extraordinary general meeting, after a major shareholder, United Scientific Holdings, the UK defence contractor, declared that it would vote against the Sikorsky/Fiat offer favoured by the board for rescuing the company.

Shareholders and a major role for Westland in design and production of new generations of helicopters well into the 1990s.

It is understood that following his resignation Mr Heseltine sent personal messages to the defence ministers of France, West Germany, the Netherlands and Italy saying that despite his sudden departure he was making every effort to ensure the success of the British-European plan.

Mr George Younger, Mr Heseltine's successor as Defence Secretary, is not expected to begin work formally at the end of next week.

Jobs to go in Debenhams' changes

ABOUT 850 jobs are expected to be affected in a big reorganisation at Debenhams, the department store chain, following the £580m takeover of the company last August by Burton Group, the clothing retailer.

End to trial by jury urged for complex frauds

TRIAL BY jury should be abolished in complex fraud cases and the "archaic, cumbersome and unreliable" arrangements for investigating and trying such cases overhauled, the Government-appointed committee chaired by Lord Roskill recommended yesterday.

A Government inquiry into the regulatory system of the Lloyd's insurance market was formally announced yesterday.

The Government yesterday attempted to answer the charges Mr Heseltine made on Thursday, notably his claim that Mr Brittan had told Sir Raymond Lygo on Wednesday that the role which BAE was taking in the European consortium was against the national interest and the company should withdraw.

The report makes 112 recommendations. Among the most controversial is a proposal to deny defendants the right of peremptory challenge of jurors.

The Government welcomed the 245-page report and promised urgent consideration with a statement to Parliament next week.

Replace juries in "complex" fraud cases by tribunals comprising a judge and two laymen with business experience and the capacity to grasp intricate issues.

Abolish automatic right of a defendant at the start of a fraud trial to challenge and replace three potential members of a jury.

Abolish full committal proceedings in serious fraud cases.

Require defendants to disclose an outline of their defence at pre-trial reviews.

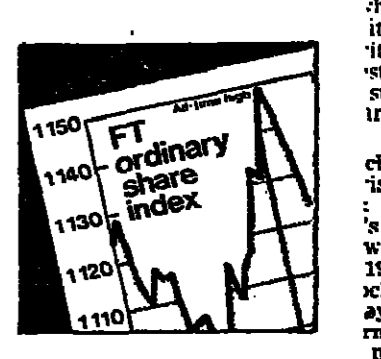
Overhaul the "archaic" laws of evidence in fraud trials to allow, in particular, greater use of evidence gathered overseas.

Make more use of written summaries, glossaries, charts and visual aids in fraud trials.

Bring together the various police forces and Government departments investigating commercial fraud in a unified organisation responsible for both investigation and prosecution.

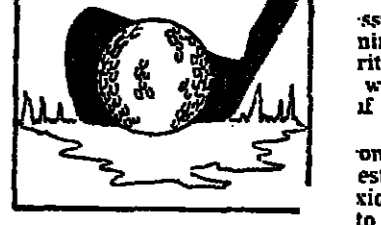
Provide more training and resources for police, judges and barristers dealing with fraud cases.

WEEKEND FT



SHARE OWNERS

Clive Wolman reports on the extraordinary increase in individual holdings over the past few years.

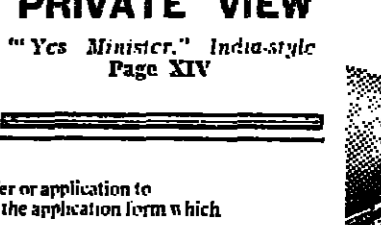


GOLF

US golf equipment manufacturers are gunning for a consumer suspension is beginning to show.

BOOKS

A new biography of Clement Attlee, the postwar Labour PM, marks his rising reputation.



PRIVATE VIEW

"Yes Minister," Industry Page XIV

Table with financial data including DOLLAR, STERLING, LONDON MONEY, and STOCK INDICES.

Table of CONTENTS listing articles like Roskill report, Heseltine resignation, and Jobs to go in Debenhams' changes.

BUSINESS EXPANSION SCHEME UNICORN INNS plc Offer for Subscription by W. GREENWELL & CO. of up to 3,000,000 Ordinary Shares of 25p each...

Leutwiler set to meet S. Africa president today

BY ANTHONY ROBINSON IN JOHANNESBURG

DR FRITZ LEUTWILER, the former Swiss Central banker who is mediating between South Africa and its creditor banks, is due to hold crucial talks with President P. W. Botha at his holiday home on the Cape coast today.

White political parties condemn ANC strategy

BY OUR JOHANNESBURG CORRESPONDENT

PLANS BY the African National Congress (ANC) to expand and escalate its guerrilla war against strategic targets and warnings of further possible attacks against "soft" civilian targets were condemned by all the South African political parties yesterday against the background of another bomb explosion in the Durban area which wounded five whites.

Shevardnadze underlines Soviet support for Libya

BY PATRICK COCKBURN IN MOSCOW AND JAMES BUXTON

THE Soviet Union has underlined its determination to stand by Libya with a headline speech by Mr Eduard Shevardnadze, the Foreign Minister, on Thursday night pledging firm support against "intervention, pressure and diktat".

Three killed in protest by Sikh radicals

THREE PEOPLE were killed yesterday during a protest by radical Sikh youths who set up roadblocks and disrupted traffic across the State of Punjab to demand the release of jailed comrades, authorities said.

One man was shot and killed inside a Sikh temple at Sullampur Lodhi by four militants while delivering a speech against the blockade, the Punjab Chief Minister Mr Surjit Singh Barnala said.

Singapore to limit foreign publications

By Chris Sherwell in Singapore

SINGAPORE is to limit the sales of foreign publications which try to influence the island state's domestic politics.

Duvalier shuts universities

By Canute James in Kingston

JEAN-CLAUDE DUVALIER, President of Haiti, has ordered the indefinite closure of schools and universities, and cut food and fuel prices, in an effort to quell spreading anti-government protests.

Indonesia accused of space data 'piracy'

BY PETER MARSH

GOVERNMENT officials in the US are probing allegations that Indonesia is committing space-age "piracy" by tuning in illicitly to satellite signals that are intended for other countries.

SEC drops bid to control takeover wave

BY WILLIAM HALL IN NEW YORK

THE US Securities and Exchange Commission (SEC), the watchdog agency of the securities industry, has abandoned attempts to try to control some of the more controversial aspects of the current takeover wave sweeping the US corporate sector.

Soviet industries 'face job cuts of 19m'

BY PATRICK COCKBURN IN MOSCOW

THE GROWTH of labour efficiency in the Soviet Union over the next 15 years will reduce the work force in manufacturing industry by between 13m and 19m, according to a Soviet economist.

Swedish wage policy under fire

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

SWEDISH trade unions are putting up fierce opposition to the Government initiative launched earlier this week for a three-year national wage contract.

Greece sets 4.5% ceiling on wage rises

THE GREEK Economy Ministry has set a 4.5 per cent ceiling on January increases in salaries and pensions to compensate for inflation in the last four months of 1985, and the first four of this year.

light on the effect of weightlessness on biological mechanisms.

The "piracy" affair came to light after an unnamed US mining company informed Eosat, a consortium of Hughes Aircraft and RSA, that it had purchased recently-acquired images of the earth from the Indonesian government.

The Indonesian National Institute of Aeronautics and Space, the Indonesian agency responsible for the Jakarta station, has been in protracted discussions with the US government in an effort to have this fee reduced.

If the charge that Indonesia is illicitly tuning into the data it could have serious repercussions, if such practices became established, Eosat's earnings from sales of Landsat data—now running at \$10m-\$20m a year but due to quadruple by the mid 1990s—could be severely diminished.

Reagan to visit Grenada next month

By Reginald Dale, US Editor in Washington

PRESIDENT Ronald Reagan is planning to fulfil a long-standing ambition next month by visiting the Caribbean island of Grenada, scene of the US invasion in October 1983.

The visit is intended to celebrate both the invasion itself, which Mr Reagan regards as the main foreign policy triumph of his first term in the White House, and the island's subsequent economic recovery.

Mr Reagan would probably spend at least six hours on the island on February 20, and might also stay overnight, officials said.

The Administration attaches particular importance to the mission, which it sees as the only example of a Marxist regime being ousted by democratic forces.

Argentina faces delay of IMF payment

By Peter Montagnon, Euromarkets Correspondent

AN International Monetary Fund payment of about \$270m to Argentina due this month is likely to be delayed until February—the Government of President Raul Alfonsin has failed to meet all the fiscal targets agreed last June.

The delay is also likely to put back by a few weeks the next disbursement of about \$600m to Argentina by its commercial bank creditors.

Argentina's fiscal targets assumed that its new compulsory savings tax would come into effect in the third quarter of last year. The tax was only introduced in the fourth quarter, causing a shortfall in budget receipts.

Mr Jose Luis Machineo, under-secretary of Economy, was due in Washington yesterday to negotiate a waiver from the IMF on the missed targets amid expectations that this could be achieved without difficulty.

US wholesale prices up 1.8%

Wholesale prices rose a modest 1.8 per cent in 1985, giving the nation its lowest three-year inflation rate in 20 years, the Labor Department said.

At the White House Mr Larry Speakes, the Presidential spokesman, called the wholesale price report "a remarkable record of low inflation."

With oil prices falling, Mr Speakes said, "there should be no near-term big increases in finished energy prices over the coming months. That should be joined by reduced car prices, largely because of manufacturers' incentive programmes."

If this is increasingly accepted by the Government, more evidence of it is awaited. Greater recognition is also needed of the fact that Singapore may not secure for the foreseeable future the kind of growth rates achieved in the past—averaging 9 per cent in the 20 years 1965-84.

The island state, after all must be one of the world's few countries which having been deindustrialised in the 1950s, has successfully made the leap from "developing" to "developed" status. Recent history suggests slow growth is now likely to be the norm.

If this is worrying for Mr Lee, it is not necessarily a bad thing for Singapore. Already, it seems that the current economic setback is forcing genuine political choices between real alternatives, both for ministers and for ordinary voters.

Chris Sherwell describes how one South East Asian country's troubles cannot be wholly blamed on external factors

Lee spells out the lesson Singapore must take to heart

WHEN Prime Minister Lee Kuan Yew told Singaporeans last week that the island state's economy would show zero growth in 1986, he was probably confirming what they suspected already.

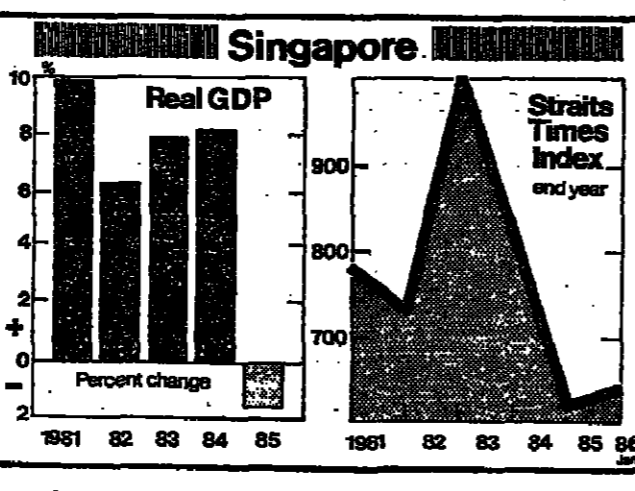
After all, 1985 had seen a 1.7 per cent contraction, and there have been no signs of improvement.

But his sombre New Year message also contained a remarkable new fact documenting the impact of Singapore's declaration from 8.2 per cent growth in 1984. The profitability of foreign manufacturing companies, Mr Lee revealed, had declined by 70 per cent in 1985.

In a country highly dependent on foreign investment for jobs, it was a figure which spoke volumes. Mr Lee added that Singapore manufacturers had also suffered, with a 35 per cent fall in profitability, while a fifth of the companies surveyed by the Government had actually incurred losses.

"High production costs, including labour costs, have caused this," Mr Lee declared. "The lesson we must all take to heart is that we cannot pay disproportionately more than our closest competitors."

The larger lesson, now evidently digested, is that Singapore's troubles cannot be



international competitiveness. To the country's credit, the first public acknowledgment of this problem came five months ago, in the interim report of a special government-appointed committee set up to chart a future growth path for the Singapore economy.

While the Singapore dollar remains untouched—indeed, a weakening of the currency back in September prompted a government backlash against speculators—another "sacred cow," the rate of CPF contributions looks set for a reduction soon.

The U-turn was proposed by Mr Tony Tan, Minister of Trade and Industry, and was echoed by other young ministers. Having previously opposed the move, Mr Lee may now be ready to go along with it.

It seems likely that the figures on the profitability of Singapore companies will have encouraged this fresh thinking.

So too will the latest unemployment figures: 90,000 jobs were lost in Singapore in 1985, and although two-thirds of them involved foreign workers, the unemployment rate is set to climb to 5.6 per cent in 1986 as school-leavers seek jobs.

This is the worst level in 15 years, just as the growth figures are Singapore's worst in two decades. Indeed, among other Asian countries, only Taiwan (in 1974) and South Korea (in 1980) have suffered similarly sharp reverses in recent times.

Singapore itself has not suffered two such bad years in succession since self-rule in 1959.

of crisis in Singapore has been the most spectacular manifestation of it yet—the unprecedented closure of the Singapore Stock Exchange for three days early last month following the start of the collapse of Pan-Electric Industries, a quoted marine salvage hotel and property group.

The group, with debts of S\$400m (£125m) could not meet huge share purchase obligations, and this threatened several broking firms and, ultimately, the whole market.

The Pan-Electric affair is far from played out. Bankers and economists say that it and other quoted companies and several broking firms are still gravely at risk.

With business expectations low, and national self-confidence being almost visibly corroded, the need to resolve such problems one way or the other is palpably urgent.

Singapore has already committed itself to reform of the stock market along lines planned last year before the local stockbroking community forced the Government to back down.

The reforms will effectively mean the end of self-regulation for the exchange, but there is a danger the Government may err on the side of over-regulation. In fact, many economists see

UK NEWS

CAA lifts safety standards for air passengers

BY LYNTON McLAINE THE Civil Aviation Authority has acted to raise UK airline safety standards in time for summer holidays a year after 53 holidaymakers died when there was an explosion on a British Airways Boeing 737 at Manchester.

Companies House calls for timely reports

By Charles Batchelor COMPANIES HOUSE, which maintains a register of company reports and accounts, has launched a campaign to ensure that companies file their data on time following two critical reports on its efficiency.

John Moore on why a probe has been launched into insurance market regulation Inquiry seeks to answer Lloyd's critics

MR LEON BRITTAN, Trade and Industry Secretary, has decided to set up an inquiry into the regulatory arrangements of the Lloyd's insurance market before the debate in parliament next week on the most radical reforms proposed for the regulation of London's financial community in years.



Leon Brittan (right) keen to allay criticism that the professionals on Lloyd's trading floor do not always look after members' interests

hundreds of members have yet to be resolved which have again attracted criticism in parliament. Other investigations have been carried out by Lloyd's into allegations since the scandals emerged in 1982, and the passing of the new Lloyd's legislation, but have not been made public, something which has prompted criticism within the Lloyd's. Some underwriting members have grown restive because their affairs are not sufficiently protected by impartial decisions.

London talks confirmed

By Our Economics Correspondent THE TREASURY confirmed yesterday that Mr Nigel Lawson, the Chancellor, will host a meeting of finance ministers from the five main industrial countries in London on January 18 and 19.

'Deathbed' tax test case settled without hearing

AN IMPORTANT potential test case affecting a capital transfer tax avoidance scheme has been settled without being heard by the Special Commissioners of the Inland Revenue.

New Jarrow march planned

A REPEAT of the historic 1936 Jarrow hunger march is to be held this year to raise with the Government the high unemployment in the area.

Swindon parts company to introduce franchising

BY WALTER ELLIS TRUST PARTS, which deals in direct sales of workshop materials and tools, hopes to double its sales over the next five years through franchising.

WORLD VALUE OF THE DOLLAR

BANK OF AMERICA NT & SA, ECONOMICS DEPARTMENT, LONDON

The table below gives the rates of exchange for the US dollar against various currencies as of Wednesday, January 9, 1986. The exchange rates listed are middle rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one US dollar except in certain specified cases.

Table with columns: COUNTRY, CURRENCY, VALUE OF DOLLAR. Lists exchange rates for various countries including Afghanistan, Albania, Algeria, etc.

Money Market Cheque Account from Bank of Scotland

Advertisement for Money Market Cheque Account from Bank of Scotland. Includes text: 'THE ULTIMATE HOME FOR ALL YOUR MONEY. INTEREST CREDITED MONTHLY AND SO ACCESSIBLE WITH NO PENALTY FOR EARLY WITHDRAWAL.' and a coupon form.

Not available. (a) Market rate. (b) US dollars per National Currency Unit. (c) Free-market central bank. (d) Official rate. (e) Free-market interest rate. (f) Commercial rate. (g) Free-market rate. (h) Controlled. (i) Financial rate. (j) Preferential rate. (k) Non-essential imports. (l) Floating tourist rate. (m) Exchange rate for dollar incurred prior to February 1982. (n) Parity. (o) August 2. (p) Official rate devaluation of approximately 12 per cent. (q) Zambia, October 1981. (r) Kwacha devalued by 56 per cent. (s) October 1981. (t) Official devaluation of approximately 12 per cent. (u) Jamaica. (v) Exchange rate adjustment fixed by Central Bank in weekly auction. (w) Botswana. August 4. (x) Pala devalued by 3 per cent against a basket of currencies. (y) Vietnam: New Dong introduced September 1980. (z) Thailand. December 31. 50-Baang devaluation of Baht. (aa) Nepal. November 30. Rupee devalued by approximately 14.7 per cent. (ab) Trinidad and Tobago. Dollar devalued by 3.3 per cent. (ac) Exchange rate operating. December 18 1985. (ad) Arabic Fiat: New currency introduced January 1 1986. (ae) Mexico. July 11. New free rate introduced to replace old free rate. (af) Mexico. July 24. Controlled peso rate devalued by 16.7 per cent. (ag) Ghana. October 7. Cedi devalued by approximately 5 per cent. For further information please contact your local branch of the Bank of America.

Distillers' shareholders have recently been bombarded with opinions from James Gulliver, chairman of the Argyll Group of Companies.

He claims that Distillers suffers from "an inbred management culture."

Its problems, he argues, "can only be cured by a change of control and the introduction of new, vigorous management."

The fact is, his opinions are two years out of date. In 1983, John Connell was appointed chairman of Distillers.

He brought with him an entirely new management philosophy. And set about revitalising the company.

A RADICAL CHANGE IN MANAGEMENT.

The management committee that had run Distillers for decades has been abolished.

The main business areas are now the responsibility of individuals.

The management of famous brands like Johnnie Walker, Dewar's and Gordon's is also in the hands of individuals.

Division was established to promote better the marketing of our Scotch whiskies. It will soon be integrated with our white spirits division.

Decline has now become growth.

In the first six months of this financial year, sales of Johnnie Walker Red Label rose by 37%*

Cardhu Single Malt was up by 51%*. And Gordon's Gin continued to dominate with around 50% of the gin market.

Argyll also argue that Distillers have neglected the vital area of new product development.

In fact a New Products department was established in 1984.

Currently, there are more than fifty new concepts under examination.

BRAND-BUILDING ABROAD.

This time, Mr Gulliver travels back as far as the 1970's in his attempt to belittle

management team has been to protect value worldwide, thereby guaranteeing the highest return to shareholders.

Thus Distillers' de-luxe brands account for just 20% of Scotch whisky volume, but 43% of profits.

Distillers' exports of Scotch whisky to the US, the largest drinks market in the world, are worth more than those of all its competitors.

A FRESH LOOK AT PRODUCTION.

Thus far, Argyll have had little to say about improving Distillers' production performance.

This could be because they recently sold their Loch Lomond distillery, following "a policy decision to reduce investment in Scotch whisky production."

Distillers, meanwhile, have been making great strides in the area of cost efficiency.

The new management team has continued to tackle the problem of excess stocks of maturing Scotch whisky.

Sorry, Argyll. You are two years too late.

Accordingly, decision-making is more efficient and the response to world market changes is faster.

Needless to say, Distillers' new style of management has necessitated the recruitment of new and highly-motivated personnel.

Argyll make much of the marketing staff they have recruited from among Britain's top companies.

We too have employed able people from successful companies like Unilever and Beechams.

But, more importantly, we have also recruited young and talented marketing executives from within the drinks industry itself.

In our 1985 Report and Accounts we said we were considering a share option scheme. It is designed to motivate our key people and ensure their commitment to Distillers.

We intend, after the offer, to put this to our shareholders for their approval.

A NEW APPROACH AT HOME.

Argyll believe that the performance of Distillers in the home market has been less than impressive.

In the circular announcing their offer they quote sales figures from as far back as the early 1960's to bolster their argument.

The facts are these:

In April 1984, a Distillers Home Trade

Distillers' performance overseas.

We believe that he has undervalued what has happened in the last two years, including the purchase of an American distributor and bourbon producer for 250 million dollars.

And the increase in advertising and marketing budgets of over 17% in the same period.

In the all-important U.S. Market, Tanqueray is now the number one best-selling imported gin and Dewar's is the number one Scotch whisky.

In the 12 months to September 1985, worldwide sales of Johnnie Walker Black Label increased by 26%. And in the vital duty-free spirits market, Distillers' whiskies, gins, vodkas, cognacs and Pimm's together now hold 23%.

A VALUE STRATEGY WORLDWIDE.

It is interesting to note that Argyll's criticisms largely refer to volume share.

This is no surprise since their own background is in discount retailing.

But they really should be aware that the international drinks business is as much to do with value as volume.

One of the main tasks of the new

Gin and whisky bottling plants have been rationalised and modernised.

And between March 1984 and September 1985, Scotch whisky blending and bottling costs were reduced by 19%.

FUTURE GROWTH.

To listen to Argyll, you would think that success in the international drinks business can be achieved overnight.

In reality it is much to do with astute marketing and image building over a period of many years.

The recent upturn in Distillers' fortunes reported here is more than encouraging. Yet the changes implemented since 1983 were intended for long-term growth.

The major benefits have still to be reaped.

We will continue with the strategy of protecting and maintaining our famous brands.

Product innovation will continue through line extension and the introduction of new brands.

Our experience in the drinks business will be coupled with a positive attitude towards acquisition.

We believe Argyll have little to bring to our business.

In our opinion, their highly-gearred offer could easily throw Distillers into reverse.

We urge you to reject the offer.

The Distillers Company plc.

* This advertisement is published by The Distillers Company plc, whose directors (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. Each of the directors accepts responsibility accordingly.
* Source: DCL Home Trade Case Sales statistics comparing the same period in the previous year. Argyll's Offer Documents, DCL Defence Document, Argyll's Report and Accounts 1984/85, Distillers' sales statistics.

Raymond Snoddy talks to the Daily Telegraph's next chief executive
The task of waking a sleeping giant

LAST WEEK the Economist asked a pertinent question in a look at the dramatic changes under way in Fleet Street. "Will the sleeping giants of Fleet Street wake in time to fight and survive?"



Andrew Knight: Telegraph's potential must be unlocked

Mr Andrew Knight, editor of the Economist for more than 11 years is about to provide an answer to the magazine's own question.

It's got to be unlocked. It can only be unlocked if all those responsible for editorial and for carrying revenue take an active view of their responsibilities and if all those involved in the costs of the paper, management and unions really want to see the Telegraph able to compete.

commercial sides of the organisation. Releasing individual initiative and responsibility and ending the tendency to refer every decision upwards to Lord Hartwell, the chairman and editor-in-chief.

A review of manning levels at the Telegraph's new printing plant at Manchester has already taken place and savings achieved. A similar review of costs at the new London plant in London's Docklands is being carried out.

to get involved in the day-to-day editing of the paper but it seems equally unlikely that he would have accepted the job without the right to appoint the next editor.

Mr Knight has one notable success behind him in helping to pull back from the precipice a British institution enmeshed with tradition. In the late 1970s he was one of a small group that saved the RAC club, down the road from the Economist, from collapse by modernising its management, encouraging a more commercial approach and developing under-used facilities.

CPSA's ruling faction splits

THE RULING centre-right faction in the Civil and Public Services Association, the largest of the breakaway non-TUC unions, is splitting.

Seven members of the CPSA's national executive committee are said to have broken from the National Moderate Group to form the core of a Democratic Moderate Group, which will be less right wing.

Philip Bassett on the UDM-EETPU meeting
Bridging a TUC divide

"VERY OFTEN, what we are saying this year happens to turn out to be the favour of next year." So said Mr Eric Hammond, general secretary of the EETPU electricians' union yesterday, seated at the same table as Mr Roy Lynk, general secretary of the breakaway non-TUC Union of Democratic Mineworkers.

centre at Cudham Hall, Kent, was, as Mr Lynk put it, "just the physical manifestation of our friendship." Connections between the two unions were forged during the year-long miners' strike.

because of its relationship with the UDM. Mr Lynk said the connections between the two unions had been struck openly, with no secret meetings. He then, however, refused to detail the number of contacts between them.

United Newspapers set to announce Express job cuts
Weekly survey of press readership launched

UNITED NEWSPAPERS, which made a successful takeover bid for Fleet Holdings last autumn, is expected to announce job cuts at the Daily Express, Sunday Express and The Star within the next few days.

print and journalists' union officials earlier this week that the company's plans for the titles were now in their final stages. Union general secretaries would be informed - but details of discussions would be left to chapels (office branches).

AGB. The research company, plans to launch a weekly electronic survey of newspaper readership during the crucial weeks when Today, Mr Eddie Shah's new daily, is launched.

of the trends will also be published. Mr John Clemens, managing director of AGB Cable and Viewdata, said the weekly service would continue beyond May if there was demand for it.

Table with columns: Building Society Name, Share Price, and Other details. Includes entries like Abbey National, Ald to Thrift, Alliance and Leicester, Anglia, Barnsley, Bradford and Bingley, Bristol and West, Britannia, Cardiff, Catholic, Century (Edinburgh), Chelsea, Chesham and Gloucester, Chestnut, City of London (The), Coventry, Derbyshire, Frome Salwood, Gateway, Greenwich, Guardian, Halifax, Heart of England, Harnell Hampstead, Hendon, Hinkley and Rugby, Lambeth, Lamington Spa, Leeds and Holbeck, Leeds Permanent, London Permanent, Midlands, Mornington, National Counties, National and Provincial, Nationwide, Newcastle, Northern Rock, Norwich, Pockham, Peterborough, Portman, Portsmouth, Property Owners, Regency, Scarborough, Skipton, Stroud, Sussex County, Thurst, Town and Country, Wessex, Woolwich, Yorkshire.

Changes at International Thomson Organisation

AT INTERNATIONAL THOMSON ORGANISATION PLC (ITOL), principal Thomson subsidiary in the UK, Mr James Evans, managing director and chief executive becomes additionally chairman of ITOL.

Western in 1984, Mr Bob Asleson, presently chief executive of International Thomson Information Inc. will be president and chief executive officer of a new group, International Thomson (UK) Ltd.

Mr John Green has been appointed assistant general manager (planning and marketing) of NATIONAL WESTMINSTER BANK'S domestic banking division.

Mr Charles Tibbary has been appointed a non-executive director of PEARL ASSURANCE. He was chairman of Whitbread from 1978-84 and remains on the Whitbread board.

Mr Tommaso Zanzotto has been appointed president - travel related services (TRS), Europe, Middle East and Africa (EMEA) of AMERICAN EXPRESS EUROPE in addition to his present responsibilities.

Standard Chartered Bank advertisement. Includes text: 'Standard Chartered Bank's Base Rate for lending is being increased from 11.50% to 12.50%'. Also lists deposit rates for 7 days and 21 days notice.

MAJOR DISPOSAL AUCTION TO AVOID INSOLVENCY PERSIAN CARPETS. Includes text: 'City Merchant Bankers have suspended export and home market transactions of Persian Carpet Trading Co. Ltd. (Established 1954). They have instructed the auctioneers to realise at hammer prices the entire stocks in bonded warehouses. This is a move prior to foreclosure.'

Interest Rate Change. Allied Irish Banks plc announces that with effect from close of business on 9th January 1986 its Base Rate was increased from 11 1/2% to 12 1/2% p.a.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
Telegrams: Finantimo, London PSA. Telex: 8854871
Telephone: 01-248 8000

Saturday January 11 1986

No, Prime Minister

TRUTH, we are told, can be stranger than fiction: in some ways it can also be funnier. The amiable Mr Hacker's exchanges with Sir Humphrey on nuclear deterrence sounded like the higher seriousness of a day when Mrs Thatcher's most attractive but impulsive senior minister resigned on an issue which Sir Humphrey might define as regional technological independence (vertical lift division). Mr Michael Heseltine's passionate attachment to re-inventing what is already well done elsewhere is at least a debatable case, but it is a rather arid debate: one cannot imagine a mass demonstration on either side.

Accident prone

This feeling is a serious problem for the Government, and will remain so when the events of a particularly unhappy week have faded from memory. The trouble is not that Mrs Thatcher is authoritative—the "resolute approach" was her strongest appeal as recently as 1983—but that it is becoming far less easy to understand what she is being authoritative about; what her policies now are, and whether they are working. To paraphrase Lady Bracknell, to lose 15,000 jobs, the confidence of the money market and a senior Minister all in the same week looks very like carelessness.

This accident-proneness is itself no accident. The Government came to office with a very clear basic strategy, based on control of public spending and money creation and the removal of market distortions, which inspired understanding and confidence in business circles. Monetary policy has been plagued by technical problems which are still unresolved, and has become unclear. More seriously, the hope that rising confidence would cause rising employment and falling interest rates has proved unfounded.

Faced with these problems and disappointments, the Government has a series of flounders. Even the rhetoric has become hesitant; for example, the strongest argument against Mr Heseltine, that his proposal was likely to result in a great waste of money, was never deployed. Instead, we had a lot of talk about the rights of Westland shareholders, whose bacon has in fact been saved by Mr Heseltine, and the laws of the market place. Most voters do not get a fig for the rights of Westland shareholders, and hope that the basic law of the marketplace is that the customer is always right—the customer in this case being

the Government. Mr Heseltine has sounded like some sort of idealist, while Mrs Thatcher and Mr Brittan have sounded like pedantic accountants. They have lost a political opportunity as well as a political skirmish.

Mrs Thatcher sounded like an accountant again yesterday. Faced with press questions about the rise in interest rates, she went into a dissertation on the effect of money market arbitrage on the statistics. The few who understood her must have wondered whether we have quietly resumed a sterling #3 target. She could have talked about inflation and the pound.

These muffs and obfuscations reflect a serious underlying problem. The Government is no longer clear about its own ideas. Monetary targets has been a bitter disappointment. The household rule of reduced borrowing attracts criticism from advocates of sound management when it is achieved by setting assets, and from expansionists when it seems to endanger tax cuts. Worst of all, the obstinate refusal of unemployment to fall is now seen as a real political problem as well as a human one. Indeed, it was the fear that an argument might prevent Sikorsky from saving a lot of helicopter jobs in Somerset which probably explains the strength of the opposition to Mr Heseltine, who faced no such trouble in launching a far more expensive European fighter project.

Objectives

It is really becoming urgent for Mrs Thatcher to work out a clear and consistent set of objectives for the rest of this parliament. Thus if monetary policy is now measured by the exchange rate, this could be made clear by joining the EMS. If employment creation (partly needed to offset an encouraging productivity performance) now has higher priority, a somewhat more competitive rate might be appropriate. If personal tax cuts remain a top priority, they might be financed from petrol tax.

If some of the big questions were clearly settled, people might more readily appreciate that in spite of market nerves about oil, political tiffs and the fact that job creation is still not keeping pace with a growing labour force, much is going well. The non-oil balance of payments, last year, looks like evidence of improved industrial competitiveness. A consumer-led boom with a still-strong current account is the best recipe to encourage investment in expansion. It may not be an economic miracle yet, but it is certainly progress. A less assertive and wilful Prime Minister would be likelier to back in some of the credit.

THE last time a commission headed by Lord Roskill produced a report—on the siting of a third London airport back in 1970—the normally placid villagers of Buckinghamshire bared daggers of him in their streets.

If his 345-page report on fraud trials published yesterday leads to a similar response, the most likely place for a pyre is right beneath his third-floor flat in the Middle Temple at the centre of London's legal land.

For the chief recommendation of his eight-person committee, that jury trials should be abolished in complex fraud cases, has surprised and enraged the legal profession. The Law Society, the solicitors' trade body, the Criminal Bar Association, and the Societies of both Labour and Conservative lawyers have all opposed a change which, they say, would vitiate the centuries-old right of an Englishman to be tried by his peers. Estimates suggest that only about 20 per cent of lawyers are in favour.

But Lord Roskill's committee has had the good fortune to publish its report, which was commissioned by the Government in November 1983, at a time of unprecedented public concern about the supposedly rising level of fraud.

Revelations of fraud in Johnson-Matthey Bankers before its collapse in 1984 and the successful attempts of the Labour Member of Parliament Mr Brian Sedgemoor to re-publish a series of long-running scandals in the Lloyd's insurance market have put pressure on the Government to be seen taking firm action against fraudsters. No longer can it afford to repeat the claim of Mr Alex Fletcher, Minister for corporate and consumer affairs, 15 months ago that the detected losses from fraud are minimal in comparison with the turnover of the City and that the problem should not be overstated.

The Government has therefore seized on the Report's far-reaching recommendations. Yesterday it announced plans for a large increase in the number of fraud investigators in the Department of Trade and Industry (DTI) and is to make a further statement on Tuesday. The Report will be further discussed on Wednesday in a House of Commons debate.



The Roskill Report on fraud trials

A well-timed shot, but now for the crossfire

By Clive Wolman

But has there been an upsurge in fraud? The rapid growth in the number of white collar workers, particularly in the financial services sector, with sufficient responsibility, access and education to defraud their employers and customers has spread the potential. The spread of computers has thrown up new types of fraud while the removal of exchange controls and the internationalisation of financial markets has made it easier for the criminal to conceal his traces.

Research by criminologists suggests that only between 19 and 20 per cent of all frauds are reported although most of these are petty. The proportion of large frauds reported is much higher.

The number of complaints to the DTI's corporate "policeman," the Company Investigations Branch—which may give a better indication of the level of commercial fraud—has risen over the last six years but by much less than the general rise in the level of crime.

In favour of reform than the barristers, possibly as a result of having to sit through unnecessarily prolonged trials. Dissatisfaction was heightened by an Old Bailey fraud trial in 1982 which was aborted after 137 days and a retrial held for another 134 days at a cost of about £3m.

The main issue facing the Roskill committee from the beginning has been whether juries are capable of getting to grips with complex and lengthy fraud cases involving hundreds or possibly thousands of documents and arcane financial instruments and accounting practices. The committee believes that "many jurors are out of their depth" and that "society appears to have an attachment to jury trial which is emotional or sentimental rather than logical."

In such cases, the committee therefore recommends—like the CSI—the replacement of a jury by a tribunal comprising a judge and two lay members with business experience and the capacity to understand complex issues. It points out that tribunals have been used increasingly to adjudicate on other matters in recent years and suggests they can hear and resolve complex cases much more swiftly than juries. Deciding which cases should go to a tribunal will not always be easy

although the police reckon that only about 5 per cent of fraud cases are likely to be considered complex, as defined post-Roskill. They are, however, likely to involve the largest amounts of money.

The opposing view was put by the one dissenting member of the committee, Mr Walter Merricks, a solicitor, a former lecturer and current Law Society official. Although the rest of the committee believes that juries are just as likely to acquit as to convict perversely, Mr Merricks claims that a jury will almost always be more favourable to a defendant than a tribunal.

"When a defendant is convicted, whatever else he may complain about in the trial, he never says that the jury is biased," says Mr Merricks. "They have the advantage of anonymity. But a tribunal of professionals can always be accused of bias—and if they acquit, the public will say they are helping out their friends in the City."

The presence of a jury ensures that the proceedings will be comprehensible to the press and public, he adds, and that normal standards will be applied in assessing the fundamental question of the honesty of the accused. He also claims that juries have to grapple with equally intricate forensic or medical evidence in, for example, murder trials.

On the decisive question of the comprehension of the jurors, the committee decided not to carry out research by question-

ing jurors in a fraud trial about their understanding of the main issues. This approach would have delayed publication of the report by a year or more, it was claimed.

building up," he says. But even Mr Sherrard recalls his experience of a jury trial 29 years ago of the sort much beloved by jury devotees. During the trial, he spotted a flaw in a set of minutes he had presented in evidence for the defence which was not picked up by the prosecution or the judge. After six weeks, a compromise was struck through plea bargaining and the case halted. As he was leaving the court, one member of what was a jury of exclusively blue collar workers said to him: "We were very disappointed. We were all wondering when the prosecution was going to say something about the minutes."

Both the police and the DTI are much more enthusiastic about the report's proposals to reform the rules of evidence and procedure. They place particular importance on the recommendation that they should be able to present documentary evidence to the court collected from overseas without having to compel the attendance of an overseas witness in an affidavit. About half the major fraud cases in London involve the use of off-shore centres.

They also welcome the procedural proposals to end the defendant's automatic right to test the prosecution's case in full committal proceedings and to require a more general reform of the rules in criminal trials.

There is a split between government agencies and outsiders over the committee's recommendations for an overhaul of the fragmented organisation of fraud investigators and prosecutors. These include not only the 45 local fraud squads and the DTI but also the Director of Public Prosecutions, the Inland Revenue and the Customs and Excise.

Accountants such as Mr Christopher Morris, director of insolvency services at Touche Ross, complain that the different departments are both jealous of their traditional autonomy in some areas and yet anxious to pass the buck in others. The pressure on the police to investigate fraud has already been referred to several times in the previous half-hour. Conversely, there are also reports of how effectively jurors pool their knowledge.

The Government departments point out the difficulties of taking the Roskill proposals in their logical conclusion and having a single national unified body to which all fraud investigations would be referred. Different departments have genuinely different interests and responsibilities. Thus the DTI may wish to wind up an insolvent company as quickly as possible to protect the public even in the absence of fraud whereas the Revenue is more concerned to collect the debts owing to it—and the police may be more interested in gathering evidence suitable for a trial.

But any difficulties the Government has persuading its officials to pool their efforts will be overshadowed by the obstacles it faces if it decides to take on the powerful lawyers' lobby by accepting the Roskill recommendation on injuries.

Man in the News

Refaat El-Sayed
Outsider takes Sweden by storm
By Kevin Done

WHILE the rest of Sweden stayed at home last weekend buried under snow and ice to celebrate the final Christmas rites and the arrival of the Three Wise Men, Refaat El-Sayed made his own pilgrimage across the country to Gothenburg, Uppsala and Pehr Gyllenhammar, to clinch the most extraordinary deal yet in his meteoric business career.

Time and again El-Sayed, a touseled-haired Egyptian-born microbiologist, has confounded the sceptics, who have expected him to plunge off the road as his company Fermenta has expanded in a series of quantum leaps that have suddenly put it in the driving seat of the whole Swedish biotechnology and pharmaceutical industry.

Man in the News



His shareholders have every reason to love him. He looks after them. For his last annual meeting, he virtually filled Stockholm's main concert hall, and afterwards shareholders were invited to a dinner and dance at one of the Swedish capital's most exclusive night-spots, Operakällaren.

he continues to play football for an amateur side in the capital and his office dress is still battered corduroy trousers and a pullover.

As a young student at Uppsala University north of Stockholm, he was a member of the Swedish Communist Party. He moved over later to the Social Democrats, although his membership lapsed after several years when he failed to pay the annual subscription, and he has been active—as a convinced Moslem—in the country's temperance movement.

While the money pours in—El-Sayed will still control close to 75 per cent of the votes and more than one third of the equity in Fermenta after the Volvo deal—he has had to run fast to avoid the Swedish tax-man.

He has established a trust to take over most of his share portfolio. He will maintain control of the trust, but the earnings will go to support research and other projects.

El-Sayed bought Fermenta—then a loss-making subsidiary of Astra, the drugs group with one product, base penicillin—for around SKr 39m at the end of 1981 after spending many months hunting for backers who would believe in his vision for the company. He mortgaged his office in Stockholm, mortgaged his royalty payments on a water purifier invention he had earlier sold to Electrolux and then borrowed the bulk of the necessary capital from a bank. As of yesterday the company—now with broadly-based interests in biotechnology and pharmaceuticals—had a market valuation of around SKr 8.5bn, the share price having jumped by another 25 per cent in the wake of the Volvo deal.

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UK COMPANY NEWS

Kleinwort put top of inner reserves list with £155m

BY DAVID LASCELLES, BANKING CORRESPONDENT

Kleinwort Benson has the largest amount of inner reserves among the UK merchant banks...

Mercury Securities £51m (24 per cent), Hill Samuel £27.1m (14 per cent) and Hambros £15m (9 per cent).

De Zoete estimates that the inner reserves of Mercury will fall to the equivalent of 17 per cent of net tangible assets...

Peter Black terminates Adidas agreement

BY LUCY KELLAWAY

Brookmount, a Northern Ireland property company, will be shortly joining the USM.

The continued growth of its longer established businesses and the development of its newer homebased activities...

Adidas has agreed to continue the employment of all the people currently employed by Peter Black...

Brookmount joining USM's ranks

BY LUCY KELLAWAY

Brookmount, a Northern Ireland property company, will be shortly joining the USM.



Mr Brian Craig (left), a director of Brookmount, together with Mr Jack Wilton, chairman, and Mr Harry Sproule, managing director

The company is notable not merely for its shopping centres. It has a 20 per cent stake in Trafalgar Brookmount, a joint venture with Trafalgar House...

While Trafalgar Brookmount may be the key to the company's future, shopping centres—valued at about £12m—currently form the bulk of the property portfolio.

might never have come into being. It was born out of Crazy Prices, a discount supermarket company, co-founded in 1967 by Mr John Wilton...

Some for building more malls in Northern Ireland are limited. But the company has plenty of other schemes which it hopes will be enhanced by its status as a public company.

Peachey in £16m deal with L&G

By Michael Cassell, Property Correspondent

Peacocks Property Corporation has paid Legal & General Assurance (Pensions Management) £16.02m cash for a portfolio of 13 investment properties.

The acquisition means that the property group has since last May spent nearly £50m in buying in portfolios to strengthen its asset base and to complete its transition from a residential property specialist into a broadly-based commercial development and investment group.

The Legal & General portfolio, sold through Edward Brimman, is by value, split 75 per cent retail and 25 per cent offices.

Air Call sells data transmission offshoot

BY CHARLES BATCHELOR

Air Call, the USM-listed telecommunications group, is to sell its data transmission subsidiary, Consortium Communications International (CCI), to GTE, the US telecommunications company for at least \$13m (£9m).

Air Call's shares were suspended at 205p each on November 29 while negotiations over the GTE deal were held.

GTE Telenet will take a 60 per cent stake in CCI for \$10m cash, payable on completion planned for the end of January.

CCI would pay at least \$5m, and significantly more if CCI performs well, for the residual holding if the transfer is made after three years.

is carried out in subsequent years there is no minimum price agreement.

During the next three years GTE will contribute up to \$3m in cash or kind as an additional capital contribution, as required by the CCI board, though this will not dilute Air Call's remaining 40 per cent stake.

GTE will have the right to nominate three and Air Call two directors. Mr Yaakov Elkou, a director and chief executive officer of CCI, will sign a three year employment agreement at a starting salary of \$170,000 a year.

CEI buys private company

Cambridge Electronics Industries has made its first acquisition for over a year, acquiring £3.8m for a private company, Cambridge Electronics Technology, which makes flexible printed circuits.

Mr Frank Moon, the Cambridge Electronics finance director, said yesterday it was the first move the company had made in the year to June 1985.

The deal is being paid for through the issue of 845,492 new Cambridge Electronics shares to the directors of the company, and £1.89m in cash. The directors and management of Flexible Technology hold 60 per cent of the equity, and 40 per cent is held by investors in industry.

In the year to June 1985, Flexible Technology had turnover of £2m and a net profit before tax of £283,000.

Beatles' move is delayed

BY NIGEL CLARK

THE DEAL under which the Beatles City Exhibition Centre was to have moved to London from Liverpool has fallen through.

The owners, Radio City (Sound of Merseyside) announced with its preliminary figures for the year to the end of September 1985 that Heads of Agreement had been signed for the sale. A sum of \$55,000 was included as extraordinary loss on the sale.

However, yesterday the directors said that the proposed purchasers had withdrawn.

appointed that the company involved had pulled out at such a late stage.

He added that Radio City was now holding discussions with two other leisure groups which had expressed an interest in taking the exhibition to London at the time the first deal was announced.

"When we heard that the deal might be falling through, we contacted the other companies to see if they were still interested and began talks," he said.

high during the winter months," he said.

The company's results have been amended to omit the extraordinary loss so that the loss for the year now stands at \$56,000, against the previous year's \$55,000.

The centre opened in April 1984 after three years of planning and collecting exhibits connected with the famous pop group. However, attendances have been disappointing and losses incurred.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, FT-400 SHARE INDEX, and FIXED INTEREST. Includes various stock and bond indices with their respective values and changes.

Weir extends Yarrow bid

BY CHARLES BATCHELOR

Weir Group, the engineer, yesterday extended its £17m takeover bid for its Glasgow neighbour, Yarrow, for two weeks to January 23. This follows a minimal acceptance from holders of 0.05 per cent of Yarrow's shares by Thursday's first closing date.

Weir already owns 1.13m shares or 28.2 per cent of Yarrow's equity.

In a letter to Yarrow's shareholders, Lord Weir, Weir's chairman, dismissed the target's argument that a takeover would compromise the independence of its engineering consultancy business YARD.

Bowthorpe pays £2.3m for Starpoint

Bowthorpe Holdings, the fast-growing manufacturer of electronic components, has acquired Starpoint Electronics, a leading manufacturer of electronic devices for the leisure industry, for at least £2.3m.

Bowthorpe, which reported profits up 15 per cent to £11.45m in the six months to June 30, said that the acquisition was part of its strategy of "acquiring successful companies in niche markets."

It is acquiring 100 per cent of Starpoint's equity for £2.32m initially, to be followed by performance related payments up to 1990. The present directors have signed five-year service guarantees.

Consolidated Tern profits fall 57%

Consolidated Tern Investments, the plant hire, construction and property group, has suffered a near 57 per cent profit fall in its first anniversary as a USM stock.

The profit, down from £730,000 to £217,000 pre-tax, was attained in a year "marked with major events that have affected the results and plans for the future," says Mr Roger Wisenden, the chairman.

Joining the USM put the group in a new phase of development, providing additional funds and raising "aspirations of the management in all three sub-groups. Each sub-group thereafter proceeded with the planned growth with great energy but with several unforeseen problems arising to mar the resultant figures," he says.

Group turnover was £23.55m, against £18.83m. After all costs, including tax of £51,000 (£44,000) and much lower extraordinary debts of £29,000 (£280,000), retained profits amounted to £121,000 (£412,000).

Despite the setback the directors are proposing the forecast total dividend of 9p through a final of 3.3p. Earnings per share were 6.5p (17.4p).

Noble and Lund talks boost share price

The share price of Noble and Lund rose 21p yesterday to close at 90p following an announcement that it is in discussions about the acquisition of a private manufacturing company.

When Noble and Lund, the Gateshead-based machine tool company, was itself taken over recently by the unlisted, Galvee Technical Industries, it was stated by the new management that Noble and Lund would be boosted through acquisition.

COMPANY NEWS IN BRIEF

TOWNGRADE SECURITIES has proposed a final dividend of 1.1p per 20p share for the year to the end of June 1985 after passing the interim, from earnings per share of 1.8p (4.6p). Last year there was a total payment of 1p with a final of 0.5p. From turnover of £595,000 (£388,000) the net profit came out at £98,000 (£238,000) after tax credits of £2,000 (£50,000 debit).

REINT INVESTMENTS incurred pre-tax losses of £1.13m for the year ended August 31 1985 compared with £2.92m. There is again no dividend. After tax of £500k (£1.920 credit) loss per share is given as 30.7p (76.4p). Included in the year's figures were exchange losses of £30,483 (nil).

JOHN PERKINS MEAT reports virtually unchanged pre-tax profit of £601,070 (£514,000) for the year to September 28 1985 on turnover up from £16,100 to £16,130m. A dividend of 1.2p net is proposed — no payment was made in the previous year. Stated earnings per share were lower at 4.45p (4.85p). The directors say group results show an increase on the forecast made at the time of the issue of the prospectus.

DAILY MAIL and General Trust pre-tax profits expanded from £14.62m to £24.66m for the year ended September 30 1985. The dividend is stepped up to 48.5p, against 38.5p, with a final distribution of 33p. After tax of £9.98m (£3.71m) earnings per 50p share are shown as 49.9p (39.9p). Net assets per share was £20.62 (£12.17).

Dividends shown in pence per share except where otherwise stated. † Unquoted stock. * Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ USM stock.

BRITANNIC ASSURANCE

Britannic Assurance reported steady new business growth last year, with total new annual premium up nearly 4 per cent from £29.5m to £30.6m, with single premium rising nearly three-quarters from £3.1m to £3.4m.

New annual premiums in the industrial branch moved ahead marginally from £23.1m to £23.5m, while in the ordinary branch new annual premiums also only showed a slight rise from £590,000 to £1.1m, offset by slight fall in sales of assurances and other life products.

Unit-linked business remained good, with single premium bond sales almost doubling from £2.7m to nearly £5m. Annual premium linked business rose to £1.2m. May took £132,000 in premiums.

BANK RETURN

Table showing BANK RETURN with columns for LIABILITIES, ASSETS, and DEPARTMENT BANKING. Includes values for January 5 1986 and changes from the previous week.

ISSUE DEPARTMENT

Table showing ISSUE DEPARTMENT with columns for LIABILITIES, ASSETS, and DEPARTMENT BANKING. Includes values for January 5 1986 and changes from the previous week.

Singapore tightens grip on securities industry

BY CHRIS SHERWELL IN SINGAPORE

A TOUGH new Bill to regulate Singapore's securities industry was introduced in the island state's parliament...

been important players in local stock markets nor have they been actively solicited...

As one broker pointed out, Singapore has only recently placed 40 per cent of its public share offer for Singapore International Airlines with foreign institutions...

On the legislation itself, Dr Hu said it aimed "to provide a refurbished stock exchange with the autonomy to manage its day-to-day activities while providing Government with the mechanism to identify and act against malpractices."

He said it would provide "a sound basis for the development of Singapore's capital markets in an increasingly complex financial environment."

EOE plans futures trading this year

By Laura Raun in Amsterdam

THE European Options Exchange (EOE) plans to begin futures trading this year. Domestic Dutch interest rates as well as dollar interest rates are under consideration.

The recent liberalisation of the Dutch capital markets, which has prompted wider use of the Amsterdam interbank offer rate, could help spark interest in Dutch interest-rate futures.

A futures contract on the EOE share index, which is based on the 15 underlying Dutch stocks for listed options, is also planned.

The EOE expects to re-introduce this year its EOE index option that was suspended in 1984 pending a legal decision allowing cash settlement of the contract.

The EOE posted another record volume in 1985, with more than 7m contracts traded, up 38 per cent from the previous year.

The options exchange also set fresh records this week amid hectic activity on the world's stock markets.

Equity options continued to account for the lion's share of volume, or 5.8m contracts, with Akzo ranking as number one, followed by Philips and Royal Dutch-Shell.

Commodore set for second quarter loss

BY PAUL TAYLOR IN NEW YORK

COMMODORE International, the beleaguered US home computer maker which has recently been reorganising its top management and manufacturing operations...

The projected fiscal second quarter loss represents a surprise retreat for Commodore, as its recently appointed president, Mr Thomas Rattigan, repeated only a few days ago that the company expected to make a small profit in the three months ended December 31.

Separately, Commodore announced yesterday that Mr Nigel Shepherd, the Scottish-born general manager of Commodore Business Machines' Australian operations, had been named to head all Commodore operations in North America.

The company, which is in technical default on \$178m in bank loans which it is attempting to renegotiate ahead of an end-January deadline and had its 1985 financial statements qualified by its auditors, has bet its future on reducing costs and the success of its much heralded Amiga computer.

As part of its cost reduction and reorganisation programme the group said it will close its semiconductor manufacturing facility in Costa Mesa, Calif.

Net profits before extraordinary items rose to around \$115m (\$42m) last year from the \$163.4m of 1984, despite little change in sales.

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EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Last, Vol., Last, Vol., Last, Stock. Lists various options contracts like GOLD, SILVER, AMRO, etc.

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Over-the-Counter Market

Table with columns: High, Low, Company, Price, Gross Yield, Fully Paid. Lists various companies and their market data.

BASE LENDING RATES

Table with columns: Bank Name, Rate. Lists various banks and their lending rates.

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Canadian hotelier to go public

BY ALEXANDER NICOLL

EUROPEAN fund managers were this week offered the chance to invest in some of the hotels they like to stay in. The Toronto-based Four Seasons Hotels, which owns the Inn on the Park in London and the Pierre in New York, is going public with a \$380m (US\$414m) offering.

Following a week-long European roadshow by its executives ending yesterday in London, a quarter of the offering is expected to be placed in Europe. The issue, managed solely by Wood Gundy, is thus unusually international for a

Canadian-based company. The company manages 18 medium sized luxury hotels, all but one in North America and most carrying the Four Seasons name.

It owns four of them, has a majority stake in one and minority interests in eight. The hotels charge the highest prices in the cities in which they operate.

Most of Four Seasons' earnings come from management fees, which include a share of hotels' revenues as well as of their bottom-line profits.

Mr Isadore Sharp, the company's founder, who will retain a 40 per cent stake, said yesterday, in addition to several new hotels under construction in North America, Four Seasons is considering a move into Asia, beginning with Tokyo.

The company's hotels have had mixed fortunes in recent years. The slump in the Texas energy industry did not help the launch of new hotels in the state, and the hotel strike in New York last year hit the Pierre.

Four Seasons is, however, forecasting net earnings of \$88.5m for 1986 compared with \$74.5m in 1985, on revenues of \$1,184.6m, against \$1,161.5m.

Akzo registers strong profits growth

By Our Financial Staff

AKZO, the Dutch chemical group, reports strong profits growth for 1985 and looks forward to a "very healthy performance" in 1986.

Sales for last year rose by 9 per cent to Ft 18bn (\$6,530m) the company says. Helped by this and acquisitions, profits will show a significant increase over the Ft 752m returned for 1984.

Akzo will report its 1985 financial results in detail later this year. The improved performance stems from on-going diversification away from bulk chemicals and textile fibres towards pharmaceuticals, coatings and specialty chemicals.

The company says profitability also improved through last year's mix of acquisitions and disposals which reduced group exposure to cyclical downturns.

Taiwan's first domestic fund undersubscribed

BY BOB KING IN TAIPEI

TAIWAN'S first domestic investment fund to go ahead without the greater part of pledged subscriptions.

The fund, First Securities Investment Trust Fund, has been inaugurated on schedule with only \$230m of the \$318m (\$25m) pledged by local banks and trust companies.

The remaining \$780m is in the hands of seven banks belonging to the Taiwan provincial government. Ironically, the banks are currently in surplus funds and seeking investment opportunities.

The funds was started on schedule because it "did not wish to penalise the initial subscribers unfairly by postponing" the launch. The remaining subscribers may buy in later according to International Investment Trust, the fund manager.

Dutch stamp duty to stay on FRN issues

By Our Amsterdam Correspondent

THE NETHERLANDS will impose its 0.12 per cent stamp tax on floating rate notes (FRNs) but not on certificates of deposit (CDs) and commercial paper, new financial instruments allowed under a capital markets liberalisation.

The decision by Mr H. Onno Ruding, the Dutch Finance Minister, to levy the tax on FRN transactions is a disappointment to capital market participants, who have lobbied for total liberalisation of the fee.

The stamp tax brings in only Ft 80m (\$23m) in revenue for the finance ministry, and bankers argue that it must be removed to enhance Amsterdam's attractiveness as a financial centre.

But the Finance Ministry fears a political outcry if the stamp tax is removed, with other interest groups such as homeowners also demanding a scrapping of certain taxes.

Mr Ruding announced last November a series of sweeping moves to deregulate the Dutch capital market, allowing new, innovative instruments and relaxing the system of launching such issues.

KNP confident on outlook after surge in earnings

BY OUR FINANCIAL STAFF

KNP, the Dutch paper group, expects continued profits growth over the next few years despite a big jump in net earnings for 1985.

Net profits before extraordinary items rose to around Ft 115m (\$42m) last year from the Ft 63.4m of 1984, despite little change in sales.

KNP said packaging and paper operations had a particularly strong year in 1985. Results were buoyed by the greater emphasis placed on the manufacture of value-added products, by higher prices received for its goods and by lower feedstock costs.

Unconsolidated dividend for the year to June 30 is lifted to 27 cents from 25 cents. The December quarter net profit amounts to \$2.9m compared with \$2.1m in the September quarter.

LADBROKE INDEX table with columns: Index, Dec 31, 1985, % of share index, Sept 30, 1985, % of share index, June 25, 1985, % of share index, Dec 31, 1984, % of share index.

Golden Dumps mine ahead

BY KENNETH MARSTON, MINING EDITOR

HIGHER DECEMBER quarter profits are reported by the northern South African gold mines in the Golden Dumps group. Consolidated Modderfontein has increased the quarter's net profit to \$14.9m (\$6.1m) from \$13.7m in the previous three months and has raised its interim dividend to 55 cents from 35 cents.

F.T. ACTUARIES SHARE INDICES QUARTERLY VALUATION

The market capitalisation of the groups and sub-sections of the FT-Actuaries indices as at December 31, 1985 are expressed below in millions of pounds and as a percentage of the All-Share Index. Similar figures are also provided for the two preceding quarters.

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Market capitalisation Dec 31, 1985, % of share index, Market capitalisation Sept 30, 1985, % of share index, Market capitalisation June 25, 1985, % of share index, Market capitalisation Dec 31, 1984, % of share index.

LONDON TRADED OPTIONS

Table with columns: CALLS, PUTS, Option, Jan, Apr, July, Feb, May, Aug. Lists various options contracts like B.P., Cable & Wire, Gons, Courtauld, Com. Union, Distillers, G.E.C., Grand Met., I.C.I., Land Sec., Marks & Sp., Shell Trans, Tra'ns'war, B.P., BATH, Barclays, Brit Aero, Brit Telecom, Imperial Gr., LASMO, LONRHO.

WORLD STOCK MARKETS

NEW YORK

Table of New York stock market data including various stock prices and indices.

STOCK

Table of stock market data for various companies and sectors.

STOCK

Table of stock market data for various companies and sectors.

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Table of stock market data for various companies and sectors.

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Table of stock market data for various companies and sectors.

STOCK

Table of stock market data for various companies and sectors.

WALL STREET

Table of Wall Street market data including indices and key stock prices.

Early rally fails: Dow off 8 by 1 pm

AN EARLY ATTEMPT to halt the two-day slide, failed on Wall Street yesterday, when operators showed little interest in the market.

to a relatively small December

produced price rise of 0.4 per cent. THE AMERICAN SE Market Value index fell 0.29 on 244.03, making a loss of 3.70 on the week.

Packard to make office automation

equipment. "Until the GS meeting is over and the new terms are down it will be hard to move," said a Yamaichi Securities dealer.

GERMANY

Generally lower at the end of continued hectic trading. The Commerzbank index slipped 1.1 to 2,980.3.

HONG KONG

Higher in moderate trading, despite the absence of fresh factors. Dealers said there was scant buying interest and investors tended to adopt a wait-and-see attitude and stay on the sidelines.

NEW YORK

Table of New York stock market data including indices and key stock prices.

INDICES

Table of various stock market indices and their performance.

NEW YORK

Table of New York stock market data including indices and key stock prices.

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Table of New York stock market data including indices and key stock prices.

CURRENCIES AND MONEY

FOREIGN EXCHANGES

Dollar firmer but nervous

The dollar recovered in short-covering yesterday on current markets ahead of the weekend. This was seen as a counter-reaction to the sharp fall on Thursday...

STERLING INDEX table with columns for Jan 10, Previous, and various time slots (8.30 am, 11.00 am, etc.)

CURRENCY RATES

Currency rates table listing Sterling, US dollar, Canadian dollar, etc. with bank and Morgan Guaranty indices.

CURRENCY MOVEMENTS

Currency movements table showing changes in Sterling, US dollar, etc. from Jan 10.

OTHER CURRENCIES

Other currencies table listing Argentina, Brazil, Canada, etc. with bank and Morgan Guaranty indices.

MONEY MARKETS

UK rates signal caution

Interest rates were a little more settled yesterday after Wednesday's cut in clearing bank rates but uncertainty made traders very cautious...

FT LONDON INTERBANK FIXING

FT London interbank fixing table with columns for Jan 10, 11.00 a.m., and various terms.

MONEY RATES

Money rates table listing Frankfurt, Paris, Zurich, etc. with overnight, one month, and three month rates.

LONDON MONEY RATES

London money rates table listing interbank, starting, local authority deposits, etc.

The Bank of England forecast in the morning and there was no help given in the afternoon...

COMMODITIES AND AGRICULTURE

REVIEW OF THE WEEK

Brazil drought keeps coffee on the boil

COFFEE markets went on a roller coaster ride this week, following their recent dramatic rise...

The London robusta futures market closed yesterday lower than it opened on Friday...

In fact, the increased activity in coffee has served to compensate for lacklustre trading volumes in every other part of the London Commodity Exchange...

WEEKLY PRICE CHANGES

Weekly price changes table listing metals, grains, oil, etc. with latest prices and percentage changes.

INDICES

Indices table listing financial times, Reuters, Dow Jones, etc. with Jan 10 and Jan 9 values.

SOYABEAN MEAL

Soyabean meal table listing various grades and prices per tonne.

SUGAR

Sugar table listing London daily price, raw sugar, etc. with various grades and prices.

ALUMINIUM

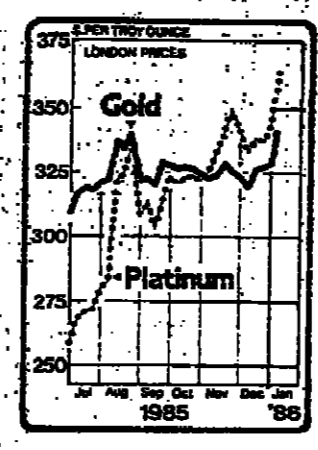
Aluminium table listing various grades and prices per tonne.

COPPER

Copper table listing various grades and prices per tonne.

SILVER

Silver table listing various grades and prices per tonne.



US MARKETS

PRECIOUS METALS

PRECIOUS METALS were mixed with profit-taking evident ahead of the weekend...

NEW YORK

New York table listing aluminium, cocoa, etc. with various grades and prices.

LIVE CATTLE

Live cattle table listing various grades and prices.

LIVE HOGS

Live hogs table listing various grades and prices.

MAIZE

Maize table listing various grades and prices.

PORK BELLIES

Pork bellies table listing various grades and prices.

CRUDE OIL

Crude oil table listing various grades and prices.

SOYABEAN MEAL

Soyabean meal table listing various grades and prices.

SUGAR

Sugar table listing various grades and prices.

HEATING OIL

Heating oil table listing various grades and prices.

WHEAT

Wheat table listing various grades and prices.

SOYABEAN OIL

Soyabean oil table listing various grades and prices.

FREIGHT FUTURES

Freight futures table listing various routes and prices.

COFFEE

Coffee table listing various grades and prices.

GRAINS

Grains table listing various grades and prices.

MEAT

Meat table listing various grades and prices.

Special tax cut in 1985

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MARKET REPORT

Eventful week ends with market recovering from shock of higher interest rates

Account Dealing Dates

Table with columns: Option, Dealings, Last Account, Dealings Day, Jan 23, Jan 24, Jan 25, Jan 26, Jan 27, Jan 28, Jan 29, Jan 30, Jan 31.

A measure of composure returned to London stock markets yesterday after the weakness of the four previous sessions.

A week ago leading shares were hitting record levels and promising to end the three-week trading Account on a high note.

The FT Ordinary share index slid back from the January 3 peak of 1149.8 to touch 1118.8 on Thursday afternoon but rallied gently yesterday on buoyant closing and end-of-account influences.

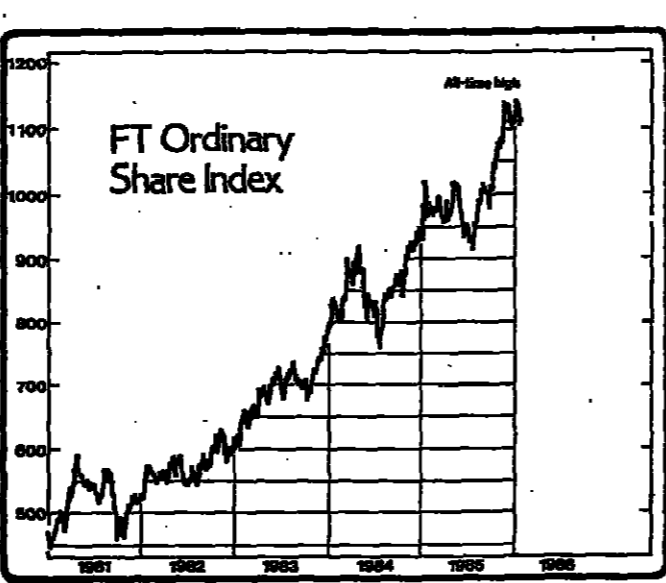
Banks edge higher The major clearing banks edged forward on the appearance of "cheap" buyers.

responded afresh to a broker's recommendation and rose 20 to 573p for a gain on the week of 33.

Lisuliers advanced 6 more for an improvement of 36 on the week to 521p amid hopes of an increased offer from Mr Jimmy Gulliver's Argyle firm.

Leading Buildings generally recovered the previous day's falls. RSA particularly advanced 14 to 450p, while Tarmac edged up 6 to 368p.

ICI traded quietly and slipped to 742p before edging forward to close a shade dearer at 749p.



announced proposals for the reorganisation of Debenhams. Habitat Motereux, extremely depressed recently following forced liquidation of speculative holdings, rallied 15 to 408p.

In C. H. Bailey 21 higher at 251p. Percents continued stimulated demand for C. and W. Walker which closed 2 farmer at 36p.

Leading miscellaneous industrialists took on a brighter appearance. Becham rallied nearly to close 10 higher at 333p and Pilkington picked up 13 at 328p.

on news that IEP Securities had acquired a 5 per cent stake. Radio City (Sound of Mersey-side) shed 2 to 18p as the Beattie City Exhibition sale fell through.

With the exception of Lucas, which rallied 16 to 501p, Motors displayed scant alteration.

Leading Properties fluctuated narrowly prior to closing virtually unchanged. Elsewhere, Regalian staged a useful rally to close 20 higher at 350p.

South African sectors of mining markets shrugged off Thursday's mild downturn and staged another impressive upsurge to register their best performance for almost a year.

the quarter to end-December announced late on Thursday by the mines in the Gold Fields of South Africa group.

Among the secondary issues "new-time" buying lifted Clyde Petroleum 5 to 60p, while Irish issues to improve after-hours included Atlantic Resources, which hardened 2 to 28p.

Among the secondary issues "new-time" buying lifted Clyde Petroleum 5 to 60p, while Irish issues to improve after-hours included Atlantic Resources, which hardened 2 to 28p.

Building society cash for young scientists THE Bristol & West Building Society is to sponsor more than 100 young scientists to attend the 1986 meeting of the British Association for the Advancement of Science.

Table titled 'FINANCIAL TIMES STOCK INDICES' showing indices for Government Secs, Fixed Interest, Ordinary, Ord. Divs., Gold Mines, etc. for Jan 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31.

Table titled 'RECENT ISSUES' with columns: Issue Price, Amount, Date, Stock, Closing Price, Change, etc.

Table titled 'NEW HIGHS AND LOWS FOR 1985/86' with columns: Stock, High, Low, etc.

Table titled 'OPTIONS' with columns: First Deal, Last Deal, Last Declared, For Settlement, Money was given for the call.

Table titled 'FIXED INTEREST STOCKS' with columns: Issue Price, Amount, Date, Stock, Closing Price, etc.

Table titled 'RISES AND FALLS' with columns: Stock, Rise/Fall, etc.

Table titled 'LEADERS AND LAGGARDS' showing percentage changes since December 31, 1985 based on Thursday, January 9, 1986.

Table titled 'RIGHTS OFFERS' with columns: Issue Price, Amount, Date, Stock, Closing Price, etc.

Table titled 'YESTERDAY'S ACTIVE STOCKS' and 'THURSDAY'S ACTIVE STOCKS' showing active trading in various stocks.

Large section titled 'STERLING ISSUES BY FOREIGN GOVTS. & INTNL INSTITUTIONS' containing numerous listings of international securities with details on issue size, price, and terms.

STOCK EXCHANGE DEALINGS

Details of business done above have been taken with consent from last Thursday's Stock Exchange Official List and should not be reproduced without permission.

They are not in order of execution but in ascending order which denotes the highest and lowest dealing prices.

Table listing various stock deals with columns for company name, quantity, and price.

Table listing various stock deals, including a section for 'SPECIAL LIST' with specific deal details.

Table listing various stock deals, including a section for 'MINES - MISCELLANEOUS'.

Table listing various stock deals, including a section for 'PROPERTY'.

Table listing various stock deals, including a section for 'INSURANCE'.

Table listing various stock deals, including a section for 'PLANTATIONS'.

Table listing various stock deals, including a section for 'WATER WORKS'.

Table listing various stock deals, including a section for 'RAILWAYS'.

Table listing various stock deals, including a section for 'SHIPPING'.

Table listing various stock deals, including a section for 'UTILITIES'.

PREDICTING CORPORATE COLLAPSE Credit Analyst in the Determination and Forecasting of Insolvent Companies by Alexander Bathory

Can Europe catch up? A bound reprint of a series of articles "Can Europe catch up?" and "Towards a Free Trade Community" - previously published in the Financial Times during 1955 - is now available price £4.95 including postage and packing.

UNLISTED SECURITIES MARKET American Electronic Components Inc 108 7 Applied Holographics War to 215 (M1)

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FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts and their performance metrics, including columns for fund name, value, and returns.

AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various unit trusts and insurance companies, including names like 'Owenbank Fund Mgmt Ltd', 'Smart Ivory Unit Trust Mgmt Ltd', and 'Allied Dunbar Assurance Plc'. Each entry includes a brief description and a numerical value.

Table listing various unit trusts and insurance companies, including names like 'Confederation Life Insurance Co', 'Accidental GENERAL SpA', and 'Legal & General (UK) - Contd.'. Each entry includes a brief description and a numerical value.

Table listing various unit trusts and insurance companies, including names like 'Legal & General (UK) - Contd.', 'General Portfolio Life Ins. Plc', and 'Continental Life Insurance PLC'. Each entry includes a brief description and a numerical value.

Table listing various unit trusts and insurance companies, including names like 'British National Life Assurance Co Ltd', 'Crest Life Assurance Plc', and 'Crown Financial Management Ltd'. Each entry includes a brief description and a numerical value.

Table listing various unit trusts and insurance companies, including names like 'Scottish Life Investments', 'Scottish Mutual Investment Managers Ltd', and 'Scottish Provident Ins. Mgt. Ltd'. Each entry includes a brief description and a numerical value.

Table listing various unit trusts and insurance companies, including names like 'City of Edinburgh Life Assurance', 'City of Westminster Assurance', and 'Equity & Law'. Each entry includes a brief description and a numerical value.

Table listing various unit trusts and insurance companies, including names like 'Equity & Law', 'Imperial Life Assurance Co of Canada', and 'Imperial Life (UK) Ltd'. Each entry includes a brief description and a numerical value.

Table listing various unit trusts and insurance companies, including names like 'Imperial Life (UK) Ltd', 'London & Manchester Group', and 'M & S Group'. Each entry includes a brief description and a numerical value.

INSURANCES

Table listing insurance companies and their services, including 'AN Prudential Society', 'Allay Life Assurance Co Ltd', and 'Allay Life Assurance Co Ltd'. Each entry includes a brief description and a numerical value.

Table listing insurance companies and their services, including 'Allay Life Assurance Co Ltd', 'Allay Life Assurance Co Ltd', and 'Allay Life Assurance Co Ltd'. Each entry includes a brief description and a numerical value.

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Table listing insurance companies and their services, including 'Allay Life Assurance Co Ltd', 'Allay Life Assurance Co Ltd', and 'Allay Life Assurance Co Ltd'. Each entry includes a brief description and a numerical value.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing insurance and overseas fund products, including company names, fund names, and numerical values.

Table listing money market bank accounts, including bank names, account types, and interest rates.

OFFSHORE AND OVERSEAS

OPTIONS

3-month call rates

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Notes on the money market table regarding interest rates and bank account details.

Notes on the options and 3-month call rates table regarding market conditions and data sources.

BRITISH FUNDS

AMERICANS—Cont.

INDUSTRIALS—Continued

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

ENGINEERING—Continued

DRAPERY & STORES—Cont.

INDUSTRIALS—Continued

ELECTRICALS

INDUSTRIALS—Continued

CHEMICALS, PLASTICS

INDUSTRIALS—Continued

DRAPERY AND STORES

INDUSTRIALS—Continued

FOOD, GROCERIES, ETC

INDUSTRIALS—Continued

HOTELS AND CATERERS

INDUSTRIALS—Continued

INDUSTRIALS (Misc.)

INDUSTRIALS—Continued

AMERICANS

INDUSTRIALS—Continued

BUILDING, TIMBER, ROADS

INDUSTRIALS—Continued

AMERICANS

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INDUSTRIALS - Continued. Table listing various industrial stocks with columns for stock name, price, and other financial metrics.

LEISURE - Continued. Table listing leisure-related stocks such as hotels and resorts, with columns for stock name, price, and other financial metrics.

PROPERTY - Continued. Table listing real estate and property-related stocks, including various trusts and companies, with columns for stock name, price, and other financial metrics.

INVESTMENT TRUSTS - Cont. Table listing investment trusts and funds, with columns for stock name, price, and other financial metrics.

FINANCE, LAND - Cont. Table listing finance and land-related stocks, including banks and insurance companies, with columns for stock name, price, and other financial metrics.

MINES - Continued. Table listing mining stocks, including various metal and coal mines, with columns for stock name, price, and other financial metrics.

Special tax... The following is a selection of Regional and Irish stocks... "Recent Issues" and "Rights" Page 14



THE NEW FIDELITY EUROPEAN TRUST. Find out more - Callfree today on 0800 41416. Fidelity International logo.

Brittan announces Lloyd's inquiry

BY JOHN MOORE, CITY CORRESPONDENT

MR LEON BRITTAN, Trade and Industry Secretary, yesterday announced a government inquiry into the regulatory system of the Lloyd's insurance market.

under the Lloyd's Act "provide protection for the interests of members of Lloyd's comparable to those proposed for investors under the new Financial Services Bill."

reformed legislation would be given time to work. The Government has acted to deflect opposition to the Financial Services Bill, which it wants to implement as soon as possible because of the dramatic changes taking place in the City.

MP's death will mean tough fight for Tories in Fulham

By John Hunt

THE GOVERNMENT faces a tough by-election in the marginal seat of Fulham, West London, as the result of the death early yesterday of the Conservative MP Mr Martin Stevens.

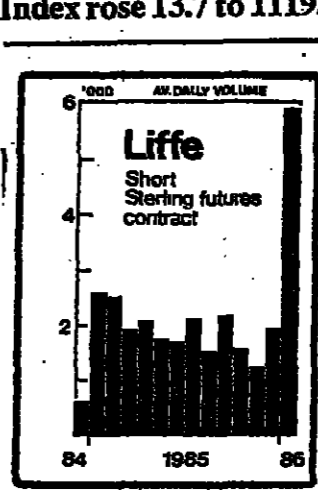
The contest will come at a difficult time for the Tories following the row over Mr Michael Heseltine's resignation. This week's increase in interest rates and the rise in the monthly unemployment figures. Labour would need a mere 6 per cent swing to retain the seat.

Mr Stevens, aged 56, won the seat from Labour in the 1979 general election, and held it in 1983 with a majority of 4,789 (12.2 per cent) with Labour second and Liberals third.

THE LEX COLUMN

No joy rides at Westland

Index rose 13.7 to 1119.8



Even in such a long-running, fast-moving, see-saw affair as the battle to recapitalize Westland, yesterday's reversal of fortunes was sudden. It is ironic, to say the least, that the European consortium only regained the initiative when its greatest champion had left high office; or, perhaps, it is simply a recognition that nowadays interventionist ministers tend to fall out of the Cabinet while share purchases are, as it were, forever.

The board of Westland is now in an exceptionally difficult position. It may well be that the proxies winging their way in are strongly in the board's favour; but they will have to be for the board to dare to do the Sikorsky/Flat proposal.

The Chancellor may not appreciate it, but traders at the London International Financial Futures Exchange love his new monetary policy. Now that the exchange rate is supposed to be targeted, interest rates have been left to bear the brunt of market volatility—and there is nothing a futures market likes more than uncertainty and rapid price movements.

markets still dwarf London in dollar futures, the gilt contract is the only one that has much effect on its underlying cash instruments. All gilt dealers now keep an eye on the futures price, even if they do not buy or sell bonds automatically on moves in the futures market.

The disappointments are still the FT-SE stock index future and the currency futures. The currencies may never get off the ground while there is such a well-developed interbank market in London. But the Government's action should help out Liffe again in October; the deregulation of share trading may be just what the FT-SE contract needs.

It may not turn out so badly after all. The bloom in London's financial markets which followed upon Wednesday's rise in base rates and an overnight fall on Wall Street had by yesterday evening given way to a more measured analysis of the outlook for interest rates.

Electricians hint at end to Murdoch deal

BY PHILIP BASSETT AND HELEN HAGUE

MR ERIC HAMMOND, general secretary of the EETPU electricians' union, said yesterday that Mr Rupert Murdoch's News International might fail to agree with unions for the company's new printing plant at Wapping in East London.

"weigh very carefully" the TUC's formal advice not to reach agreement with News International on its current terms.

A number of chapel (union office branch) meetings at the newspapers yesterday decided to seek negotiations with the company on its proposal. These are likely to take place next week.

Roskill

and prosecution would have to outline their cases. At present, the defence need not show its hand until the prosecution has completed its case at the full trial.

Channel link rivalry to remain

BY ANDREW FISHER IN LONDON AND PAUL BETTS IN PARIS

BRITISH Government efforts to promote co-operation between rival groups proposing Channel fixed link projects received a setback yesterday when banks backing one of the schemes said their finance could not be transferred to other projects.

Transport Secretary requested this. But it is understood that Mr Ridley is unwilling to go beyond persuasion in his desire for rapprochement between the groups.

Tax move against baby bonds

By Margaret Hughes

THE Inland Revenue is for the first time to strip a traditional friendly society of its special tax status. The move, seen as part of its campaign to stamp out tax avoidance investment, puts paid to a further attempt by friendly societies to move away from their traditional role.

Oppenheimer advertisement. "Excellent overall performance." This was a recent description of Oppenheimer's investment achievements over 1985, a year when our European Growth Trust out-performed all other authorised unit trusts in the UK.* The results for all of our unit trusts are shown below: Table with columns for Trust Name, Value of £1000, Rank out of all 716 authorised unit trusts.

CHIEF PRICE CHANGES YESTERDAY (Prices in pence unless otherwise indicated). Table with columns for item name and price change.

Table with columns for item name and price change, including Lucas Inds, Noble & Lund, Phoenix Prop, etc.

BAe. But officials denied that Mr Brittan had leaned on Sir Raymond to withdraw Bae from the consortium.

Officials also claimed that the Prime Minister's letter to the board last week had been circulated around Whitehall. In addition, they pointed out that the recommendation of national armaments directors of leading Western European countries in favour of a European approach to the future of the Revenue could not bind any Government.

WORLDWIDE WEATHER. Table with columns for location, temperature, and weather conditions.

Ministry of Defence until Monday. It was being suggested at the Ministry last night that he would be "in early contact" with his European counterparts and with Mr Caspar Weinberger, the US Defence Secretary.

Westland Continued from Page 1. Ministry of Defence until Monday. It was being suggested at the Ministry last night that he would be "in early contact" with his European counterparts and with Mr Caspar Weinberger, the US Defence Secretary.

Westland Continued from Page 1. Mr Gray said he was shocked by the Revenue's proposed move which, he said, was contrary to the Government's policy of encouraging friendly societies to find a new role in the small savings market.

WEEKEND FT

Saturday January 11 1986

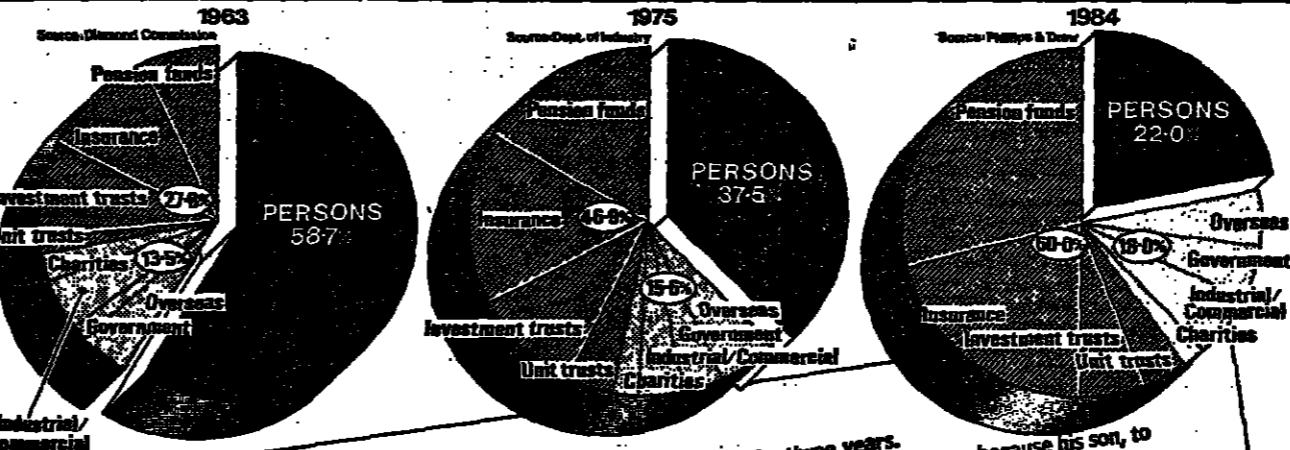
MARKETS • FINANCE & THE FAMILY • PROPERTY • TRAVEL • MOTORING • DIVERSIONS • HOW TO SPEND IT • BOOKS • ARTS • TV

Wider share ownership

Is this the Thatcher Revolution?

By CLIVE WOLMAN

TREND AWAY FROM INDIVIDUAL SHARE OWNERSHIP



A CASE HISTORY

WILLIAM MCFARLANE, 67, a former local government officer and Littlewoods coupon courier in Glasgow, had never bought a share until he decided to invest in British Telecom.

"I kept seeing the notices in the newspapers about buying the shares and everyone said there was a fortune to be made," he explains.

He wanted to apply for 800 shares but his son and friends persuaded him to limit his application to 400. "I must be more entrepreneurial than they are," he says. He would not have gone ahead if the mechanics of applying had not been so simple.

"I just made a telephone call to the office that was named and they told me what to do. So I went in and paid for the shares."

He was allocated his full 400 quota and paid his second call in June. He has not received any telephone vouchers and assumes he must have applied for the bonus shares, which requires him to hold on for three years.

In August he sold 200 shares because his son, to whom he had promised half the proceeds of his investment, needed the money. But he intends to keep the other 200. "I have put them away and will probably forget all about them."

His investment has aroused his interest in how companies work. "I like to find out how things tick but I never had much understanding of industry and the commerce and economics. But the more I read, the more I think no one understands."

He failed, however, to read the BT annual report. "That sort of thing is not my scene."

McFarlane is unlikely to apply for shares in any other of the companies due to be privatised, although he is considering buying his three-bedroom council house in north Glasgow. He reckons on having to pay only £3,000 or £3,500 for a house worth £22,000.

And as a long-standing depositor, he says he may apply for shares in the Trustee Savings Bank when it is floated on the stock market.

Chris Walker

revision, the Government's achievement appears substantial.

The economic background has been unusually favourable. Since September 1981, UK share prices have risen substantially, even after adjustment for inflation. Also, the wealth that has been accumulating with the growth of owner occupation since the 1950s has started to be released as the original owners die—and can be redeployed in other assets.

However, the main criticism of the Government's policy is that it has extended share ownership to only a minority of the middle class, and only by making a substantial public subsidy. The Institute for Fiscal Studies estimates that flotation of BT cost the Government £3.5bn, primarily as a result of its underpricing. Thus, wider share ownership is unlikely to win the Conservative Party many new votes, although it may entrench existing ones.

Non-Tory political commentators have argued that, to help overcome the traditional suspicion of capital on the shop floor, shares in privatised companies should be distributed free to the entire adult population.

A Social Democratic Party working group on share ownership decided in the summer that the administrative costs of such a scheme would be excessive compared with the benefits received per person; and that within a short time more traditional ownership patterns would re-emerge as the poor sold their shares to finance spending. The working party preferred instead a citizens' unit trust on the Swedish model, financed by a levy on company profits.

The Government itself considered the possibility of a free distribution of shares but rejected the idea. It was more interested in spreading an understanding of share ownership than in the redistribution of wealth. "The true sensation of ownership comes not with the free handout of some unsought benefit," Mr Moore said. "It comes rather when people have assessed the goods on offer, weighed it up, and finally decided that it was worth putting their money into."

The privatisation programme has also exposed the ambiguities in the Labour Party's search for a new policy.

The lack of popularity of the nationalised industries has forced the mainstream to disavow its support for Morrisonian centrally controlled state monopolies. Implicitly, the party's commitment to the public ownership principle, set out in clause four of its constitution, has also been abandoned.

According to Tony Blair, a Labour spokesman on Treasury affairs: "The Government has tapped a weakness in the way nationalised industry has worked. There is a lacuna in clause four. Most would admit that we have not done enough to bring the industries close to the people—and we have been on the defensive. The question we have to answer is: how do you get the widest participation and sense of identity of people with the economy in which they work?"

The Labour Party is looking at ways of promoting co-operatives and wider employee share ownership to achieve that goal. In particular, it has focused on Labour-controlled local government initiatives in London, Sheffield and other large cities; but it has yet to develop a comprehensive alternative to large-scale nationalisation.

Back in the 1950s, when the wider share ownership movement began, there was widespread hostility from industrialists. According to Mr Howell, who

headed a Conservative Party committee on employee share schemes in the 1970s: "Employers said the workers would not understand. They were only interested in their weekly wage. There was a widespread feeling that when you had nationalised industries, the ownership issue did not matter."

Institutional share ownership, through occupational pension schemes and investment-orientated insurance policies, increased at the expense of direct holdings. The number of individual UK shareholders fell from 2.5m in the 1950s to 1.75m in 1981; and the proportion of shares they held directly in UK companies fell from 54 per cent in 1963 to about 22 per cent in 1984.

The tax system and the rules for selling investment plans have been largely responsible for giving big incentives to investment through pension funds and, to a lesser extent, insurance policies, and penalising direct holdings. In particular, estate duty and inflation distributed wealth away from the older and richer individuals who were the main individual shareholders.

At the same time, individuals have put an increasing amount of their shorter-term savings into the building societies, and their personal wealth into home ownership. Owner occupation has risen from 40 to 63 per cent of the population

over the past 25 years. During the stock market slump of the mid-1970s, it was difficult to argue that individuals should do anything else with their money.

The support for widening share ownership grew in the Conservative and Liberal parties during the 1970s as a reaction against the corporatism of both Labour and Conservative governments. The first legislative fruit, the introduction of profit-sharing legislation with tax incentives, came as a result of the Lib-Lab pact in 1977-78. The Conservative Government followed-up this by granting tax incentives to a Save As You Earn employee share option scheme in 1980; and a share option scheme, primarily for executives, in 1984.

Since 1979, the Conservative Government has introduced several other tax reforms that have removed some of the bias against individual share-owning. It has cut the top rate of tax on earned income from 83 to 60 per cent, abolished the 15 per cent investment income surcharge, and halved the rate of stamp duty to 1 per cent. As a result of the Government's introduction of inflation adjustment provisions for capital gains tax, and its six-fold increase in the tax threshold, only the wealthiest or most successful shareholders are now paying CGT. The Government also took a small

step to remove some of the fiscal bias in favour of institutional investment by acting in 1984 to abolish life assurance premium relief.

In the past few months, both Mr Lawson and Mr Moore have presented these tax changes as if they formed part of a coherent strategy to widen share ownership. In fact, they were a series of ad hoc responses. Before taking office, the Conservative Party decided against any root-and-branch reform of the tax system: for example, that proposed by the Meade committee in 1978. But what followed was not even a consistent strategy of limited change. Both Tory Chancellors, Sir Geoffrey Howe and Mr Lawson, introduced major tax changes in their first year of office and then lost enthusiasm.

The abolition of life assurance premium relief in the 1984 Budget was planned as a prelude to a more general attack on the tax privileges of institutional investment. But Mr Lawson's plans to remove even the most glaring anomaly, the tax-free lump sum payable on retirement, were abandoned in the face of a flood of protest letters from constituents.

All these changes have failed to create a tax system that encourages individual share ownership—or even one that is neutral between different forms of savings and investment. There is still a strong fiscal bias against direct investment in shares compared with investment in a pension scheme—or no investment at all. These tax breaks that the Government has given to direct share ownership, such as employee share schemes and the Business Expansion Scheme, have mainly benefited higher rate taxpayers, most of whom already own shares.

The 1984 executive share scheme has been by far the most popular simply because it is the only one that does not have to be open to all qualifying employees, regardless of their position in the company. In the 21 months since the tax incentives were announced, the Inland Revenue has approved 1,134 executive-style schemes. By contrast, it has approved only 507 profit-sharing schemes in the past 71 years, and 494 Save As You Earn option schemes. The Revenue estimates that about 750,000 employees have benefited.

The fiscal attraction of the 1984 executive share option scheme is that it exempts from income tax the value of the options granted by a company to its employees. The justification for the exemption is, in the words of Mr Lawson, "to provide an effective means of improving the incentives for, and motivation of, key personnel."

However, share price is a crude indicator of the performance of even the top executives of a company. In the US, a variety of more sophisticated measures—such as share price relative to the stock market index—are used to determine bonuses. To give a tax incentive to just one form of performance-related bonus is arbitrary.

According to one City tax lawyer who specialises in designing share option schemes, most companies regard them as a way of providing a tax-free perk to directors—and certainly not as a way of widening share ownership. Even a Confederation of British Industry working party in December called for a removal of all ad hoc tax reliefs on savings and investment, including those for employee share options.

Pension schemes with their total assets of about £150bn, about one-third of total financial assets, are the most obvious targets of criticism by those

CONTINUED ON PAGE VII

The Long View

Ulcers that follow a City lunch

HIGH SALARIES and high living in the Square Mile have attracted a great deal of emotional comment recently. The politicians, led by the Prime Minister, deplore it. Investors, when share prices fall out of bed, the property developers, estate agents and restaurateurs of London rejoice.

Virtually nobody, however, attempts any serious economic analysis—partly because one of the vital numbers which numerate economists would like to stress, the official estimate of Britain's invisible earnings, is the most consistently inaccurate of all the inaccurate numbers compiled by the official machine.

It is in situations like this, though, that those of us who do not depend on computers to do our thinking are at a great advantage. We can draw on established theory, we can use convenient over-simplification, and where necessary we can try some plausible guesswork.

The first theory we have to apply is that of comparative advantage. In its simplest form, this simply states that in a free market, people, companies and countries will tend to specialise in what they do best.

This obvious fact has one less obvious consequence: even if you are much better than I at producing shoes and wheat, but your comparative advantage is greater in shoes than wheat, we will both be better off if you concentrate on shoes and I leave the wheat to me. Although you could grow wheat better, you will get it with still less effort by trading shoes with me.

This is one of the most profound truths in all economics and explains why corrupt and backward countries, and idiots with two left hands, can still hope for a small corner in the economic sum. It is nevertheless denied every day by protectionists of every kind, from European helicopter-builders

Invisible earnings in the Square Mile probably come near to paying for the UK's deficit on manufactures—but is this a virtue? Anthony Harris examines the wider issues...



life harder for all the other internationally traded sectors, even if they are themselves making quite good progress. British readers have, of course, had their noses rubbed in this truth in recent years. The arrival of North Sea oil on the scene caused the most painful trouble to the whole manufacturing sector as the exchange rate rose irresistibly; it might have been near-fatal had not exchange controls been abolished in 1979.

What is not often remarked is that exactly the same reasoning applies to the City and its invisible earnings. While accurate figures are lacking, it is clear that the surplus is large. Most of the City's business these days is in foreign money and securities, and much is done by foreign companies. The surplus arrives by way of inflated salaries and expenses paid here, the profits of the British players—and some foreign losses.

Oversimplifying, we might assume that most of the invisible surplus arises on financial services (since tourism is usually somewhere near balance, and remittances show an outflow), and we can then put the number somewhere well above the £500m monthly surplus in the official figures.

The City likes to proclaim this as a virtue; but is it? Financial services are a growth market, and do not pollute the physical environment. On the other hand, they are not large employers. The £150,000 or so which it seems to take to buy a competent on-screen dealer today would pay for at least ten times as many jobs in the depressed widget industry if we depended on widgets to pay for our imports. The nation might be poorer, but a lot of people in it would be better off.

Wait a minute, though: as alert readers have probably spotted, the mechanism I am discussing operates through the exchange rate; and if the City's success tends to drive the exchange rate up, why do we now need the highest interest rates in the low-inflation world to prop it up?

Part of the explanation is to the City's credit. A lusty, unregulated financial sector depends for its growth on attracting deposits from sleepers and petitors; in short, it gains leadership by offering depositors a better deal. Savers and pensioners have done well out of the City revolution, as they have in the US.

Tightly regulated systems offer depositors more security but a sharply lower income, and tend to be run in favour of the big borrowing lobbies—not least in favour of cheap state borrowing.

However, lusty, unregulated financial markets are also volatile and moody creations. They generate whole chains of transactions which tend to blot the numbers for money and credit (one London institution, for example, routinely raises money for British borrowers through loans which are swapped several times through both dollar and yen accounts, and from floating to fixed interest and back, to exploit arbitrage gaps created mainly by official open-market operations).

This not only makes prudential control very difficult but tends to frighten the highly paid dealers when they see the resultant credit and money figures come up on their screens.

Don't blame the City, though, the bigger the trouble. Perhaps if the Big Bang does produce casualties, it won't be entirely bad news. Those big lunches tend to produce stomach ulcers.

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MARKETS

The herd halts in its tracks

THE 15-WEEK-OLD stampede of the Wall Street bulls was halted in its tracks this week only a matter of days before the herd reached the 1,600 fence on the Dow Jones Industrial Average. Not unexpectedly, there was considerable pandemonium.

After a holiday lull, the New Year had started off well, and by Tuesday the heavy trading was changing in the heavy trading. The star performer was Pennzoil, whose shares shot up by an astonishing 31 per cent to \$83 on wild stock market rumours that Texaco was planning to buy Pennzoil in order to settle a \$1.1bn legal battle between the two companies.

These rumours were false as were numerous others, including stories that several companies ranging from Aetna, the insurance giant, to Chrysler, the car company which has been reeling from a disaster by the charismatic Lee Iacocca, were planning to take over Merrill Lynch, the world's biggest brokerage firm. Nevertheless, they injected a further speculative element into a market which was already dangerously overheated.

By Tuesday evening the Dow had topped its December 16 high of 1553.10 and closed at 1565.71. The New York Stock Exchange Composite Index and the Stan-

spite of fierce opposition from the US Administration, is expected to cool the speculative excesses in the stock market as is the increasing evidence that some of the more aggressive recent takeovers are running into problems.

Carl Ichin, the corporate raider, has run into serious financial trouble with his takeover of Trans World Airlines and the investment bankers behind the \$6.7bn leveraged buy-out of Beatrice are anxious to reduce the price they have to pay although they had already signed a definitive merger agreement.

But most analysts place the major blame for the stock market's abrupt about-turn this week on a dramatic change in interest rate expectations. The release, on Wednesday morning, of strong US employment figures for December was a key factor since it indicated that the economy is probably growing faster than anticipated and this reduces the need for an official boost by lowering interest rates.

For weeks analysts have been predicting a cut in the Federal Reserve's discount rate and this has fuelled a boom in the financial markets which by Tuesday evening had driven long term government bond yields down to 9.16 per cent and short term Treasury Bill rates down to nearly 7 per cent. At these levels, rates are discounting a substantial fall in the discount rate and the longer it takes to occur, the more nervous the financial markets become.

With a sense of timing that is more akin to the theatre than reasoned economic analysis, Dr Henry Kaufman, Salomon Brothers economic guru announced early Wednesday afternoon that he had scrapped his two-month-old prediction of an imminent cut in the discount rate because of the December employment figures. (Although he was not the only Wall Street economist to get cold feet about the prospects for a cut in short term interest rates, he is the best known and the credit markets took their cue from him. Over the next 24 hours, US Government bond prices slumped by over three points and yields had jumped nearly 30 basis points to 9.45 per cent.

Wall Street

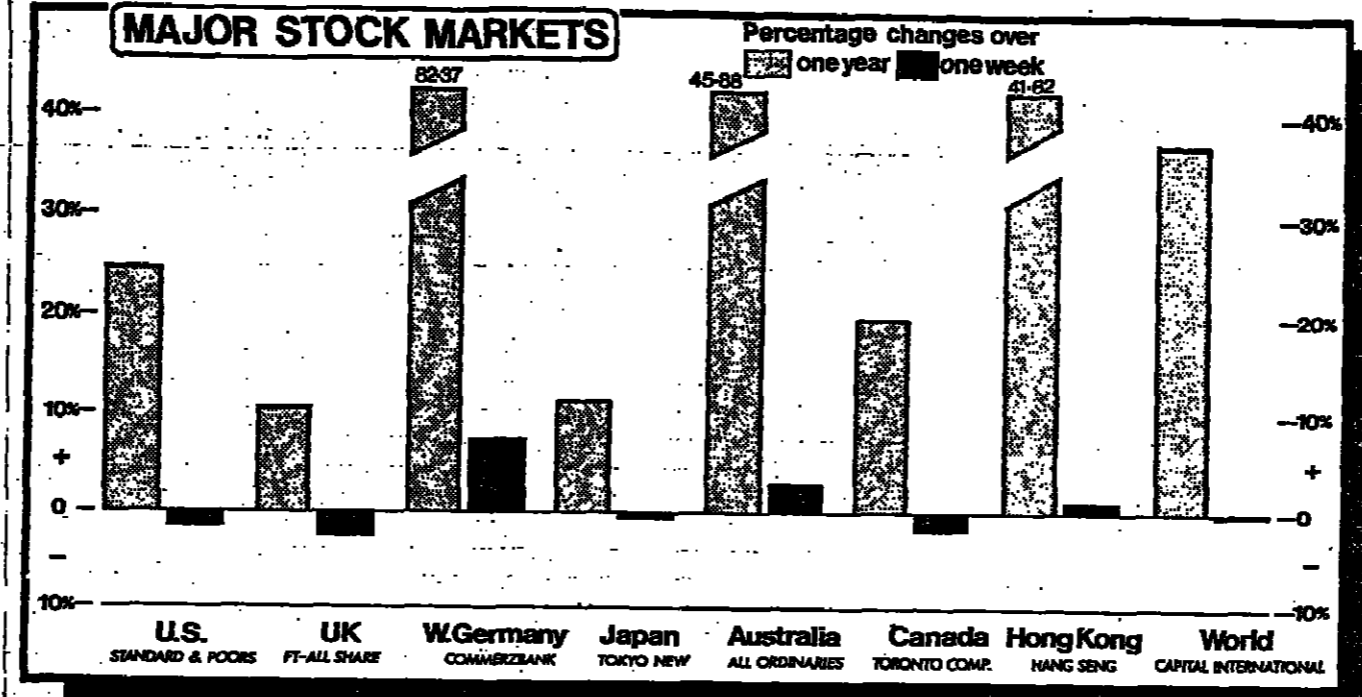
Standard & Poor's 500 indices had both set new records of 123.14 and 213.80, respectively, and the Nasdaq Composite Index, which tracks the over-the-counter stocks, had also hit a new high of 329.74.

Wednesday was a very different story on Wall Street. The Dow opened on a firm note and was soon trading above 1570. But by the early afternoon the market had turned right round and by the close the index had lost 39.10 points its biggest ever one day fall. IBM shares dropped by \$6 to \$149 and Sears Roebuck shares lost \$2 to close at \$36.

The next day, the market's decline was extended with the result that by Thursday evening almost a fifth of the Dow's 268 point climb since last September had been wiped out.

What precipitated this savage correction? Several factors appear to have been at work. The Federal Reserve Board's determination to curb "junk" bond financed takeovers, in

addition to the more nervous financial markets, the more nervous the financial markets become. With a sense of timing that is more akin to the theatre than reasoned economic analysis, Dr Henry Kaufman, Salomon Brothers economic guru announced early Wednesday afternoon that he had scrapped his two-month-old prediction of an imminent cut in the discount rate because of the December employment figures. (Although he was not the only Wall Street economist to get cold feet about the prospects for a cut in short term interest rates, he is the best known and the credit markets took their cue from him. Over the next 24 hours, US Government bond prices slumped by over three points and yields had jumped nearly 30 basis points to 9.45 per cent.



Languor masks a bullish mood

IT IS hard getting sense from Australia in January for it is summer Down Under and most Australians are propped on beaches, carousing a tiny and scanning the surf. The same air of languor pervades the share market, for the brokers are hiking in Nepal or fishing for shark.

Despite the somnolence, the market is firm. Its main barometer, the All Ordinaries Index, has recovered smoothly since late December to around 1,045 this week—well within hailing distance of its all-time record of 1,052.2 on October 25.

At that level the All-Ords was 47 per cent above its 1985 low, and there are few brokers in Sydney (or even Nepal) who do not expect it to break 1,100, or even 1,200, quite soon, particularly if Wall Street continues to exert a strong lunar pull.

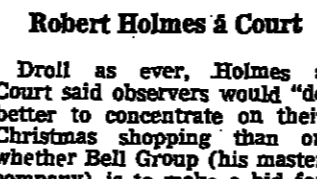
The market trod water late last year in reaction to surging short-term interest rates and in deference to uncertainty over the economy.

Specifically, there was concern over the prospects for inflation (which is heading for 9 per cent); the frailty of the AS (some top businessmen are predicting a fall to below US 55 cents); the gloomy trade picture (Australia is lopsidedly reliant on low-value commodity exports); the growth in foreign debt (greatly exacerbated by the drought); and repeated claims by Big Business that Australia simply cannot afford to continue with automation, indexed wage increases as provided for under the Government's historic pay pact with the unions.

For example, Westpac, Australia's biggest trading bank (1984-85 net profit: A\$368m), claimed this week: "The Government's economic policy mix is now unduly weighted towards tight monetary policy, and both fiscal and wages policy need to be firmed further. Failure to do so will mean that economic expansion is unnecessarily impaired by punitive interest rates."

Nevertheless, Westpac this week cut its own prime lending rate for business loans over A\$100,000 from a record 21 per cent to 20.5 per cent, and expressed the tentative view that rates may have peaked.

Whether they have or not, there is plenty of bullishness in equities. The economy is still buoyant, the unions are behaving, profits are strong, and there were definite signs in December that the lower AS is at last slicing into Australia's ballooning import bill.



Robert Holmes & Court

Drroll as ever, Holmes & Court said observers would "do better to concentrate on their Christmas shopping than on whether Bell Group (his master company) is to make a bid for BHP," although he added foxily that the bid, if it came, "may not be a partial one."

Either way, BHP has shaken off its fustiness and is now a Melbourne swinger, as well as an aggressive guzzler of prime foreign assets from US oil to Chilean copper.

This week, it said that anyone who had held 1,000 BHP shares in June 1985, when they had a market value of about A\$7,000, would have seen them grow to a value of A\$45,542 at December 24, 1985. After allowing for subscriptions to rights issues, shareholders would have

Sydney

Moreover, there are great wads of cash around, plus a shortage of scrip and speculation that last year's South Seas takeover bubble has by no means been pricked.

As usual, the most rabid speculation has focused on Robert Holmes & Court's intentions at BHP, Australia's biggest company, in which the Perth raider now holds about 18 per cent directly or in options.

Ill winds boost South Africans

ILL WINDS, dark clouds and even high interest rates have their brighter side—usually for someone else—and South Africa's mining industry is not complaining. Even the strike at the Impala platinum mine has lifted the price of that metal and benefited earnings of the rival Rustenburg.

Then, too, the weakness of the South African rand continues to boost earnings of the country's sellers of dollar-priced commodities when the dollars are exchanged into domestic currency. Gold, for instance, soared to record rand prices in the three months to December 31 when the dollar price continued to mark time.

Thus, the gold mines in the Consolidated Gold Fields group have rung up the curtain on the industry's latest quarterly reporting season with sharply increased profits. Average December quarter earnings for the seven mines have risen 31 per cent, with advances of around 100 per cent in the cases of Wenterspost and Deelskraal.

Of course, if the rand, which some believe is now undervalued, should recover against the dollar, then some of the shine will go off the rand gold price. On the other hand, the mines are holding costs well in check—up only 3 per cent at

although it is not flourishing formally yet. Still, demand is gradually broadening into the more expensive gem—more profitable—because they do not cost any societies more to mine than the cheaper cent of stones—and De Beers has announced that 1985 world sales of rough (uncut) diamonds rose by 13 per cent to \$1.82bn (£1.25bn), the best since 1980.

At the same time, stocks of diamonds at the cutting centres continued to fall and the hope is that the trade will again increase its purchases this year in line with the good performance of retail sales. Perhaps we may have at last seen De Beers able to ready up its big stock of unsold diamonds.

At all events, the company's rising income in rand will allow repayment of part of the loans raised to finance this stockpile, thus easing the interest burden. There should still be scope for a further rise in the dividend, but shareholders should not get their eye in for a close business. The Rio Tinto-Zinc group continues to back its faith in the long-term outlook for copper. Last year, the parent company spent some \$57m for a 49 per cent stake in the Neves Corvo project in Portugal, and followed this with the acquisition of \$45m of a 30 per cent interest in the huge La Escudida venture in Chile.

Now, it looks as though the group's Canadian arm, Rio Algom, is preparing to go ahead with the \$200m-plus Cerro Colorado open-pit proposition in Chile. Rio Algom has said that no final decision has been taken, but it has accepted Finland's Outokumpu as a partner with 25 per cent and says that financing arrangements are making headway.

Springing, Australia's Kia Ora Gold has offered to exchange the Australian currency cheques for its tiny first dividend of 1 cent for sterling cheques, thus saving bank charges for UK shareholders. Future dividends will also be paid here in sterling and should be bigger in line with the company's rapidly expanding profits.

America's Newmont Mining and the UK Hampton Gold Mining Areas and Hampton Trust are to start a \$69.8m (\$4.7m) open-pit gold mine in Western Australia—the New Celebration Gold Mine, near Kalgoorlie. It is due to reach production at the end of this year and should provide an annual 40,000 oz of gold over a 12-year life.

Mining

the Gold Fields group last quarter—and domestic inflation does not hurt them too much because they do not need to import equipment.

The main rise has been in the cost of power, which accounts for 15 per cent of mine costs. However, the major item is wages, which amount to 55 per cent of costs, but this does not prevent Clive Knobbs, president of the Chamber of Mines, from hoping that barriers to black labour advancement will be removed.

It wants to see equal pay and prospects for all, regardless of race or colour, and so do the other mining leaders, if only in the hope of better productivity in this labour intensive industry. Although the preliminary talking has not yet started on this year's wage round, he still expects that the overall rise in 1986 mine costs will be only slightly higher than that of 1985.

Also doing well, after a long recession, is the diamond trade

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FINANCE & THE FAMILY

Not so Really Useful



THE YEAR has got off to an all-singing, all-dancing start on the stock market with Andrew Lloyd Webber's Really Useful Group becoming the first entrant of 1986.

Lloyd Webber is behind such hit musical shows as Cats and Starlight Express; and if only a handful of the eight million patrons for Cats alone decide they want a share in the company, they will ensure a flotation almost as spectacular as the show itself.

However, investors should not let themselves be browbeaten into applying for shares without giving some thought to the risks involved. As it stands, the Really Useful Group is a company with virtually one product - Cats.

That made nearly 90 per cent of the group's £2.7m profits last year, and is likely to continue turning in significant contributions as more productions open in hitherto Catless cities.

Eventually, though the company is going to have to come up with another smash hit if profits are to grow fast enough to justify the above average rating of the shares.

Starlight Express has just broken even in London and is starting to earn profits. But the big money is not made in London but on Broadway, where the show's potential has yet to be tested.

Another Lloyd Webber opus, Phantom of the Opera, is due to open this year; while the success of the musicals that he has yet to write (the Really Useful Group owns the rights to everything he composes over the next seven years) is not something on which you would want to bet your life savings - although fans may not agree.

Lloyd Webber plans to spend even more time composing; and although there is nothing in

the prospectus to bind him to write another note, he still owns enough shares (even after cashing in £9m worth in the flotation) to make his own interests tally with those of outside shareholders. And if he can come up with more hit musicals, the Really Useful Group has shown it knows how to exploit them.

Plenty of investors will doubtless think it worth the gamble - there is little disagreement that the issue will be well oversubscribed. However, because the shares are being sold by tender, this is not going to be one to tempt the stars.

In a tender offer, applicants who state a price below the strike price get no shares, while those above it are allocated shares at the strike price. The more popular the issue, the higher will be the strike price, reducing the scope for a huge margin on the day that dealings begin.

The minimum price has been set at 320p; the City expects the strike price to be not less than 350p and possibly as much as 400p. Those who want to be sure of getting shares should submit an application above 400p when the lists open on January 14.

As ever, it is not a good idea to apply for shares at a price too far in excess of what you would actually be prepared to pay. If everyone did the same, the shares could end up on a very optimistic rating indeed.

Lucy Kellaway

Interest Rates

Bad news for borrowers

FOR ANYONE running an overdraft, negotiated or otherwise, this week's one per cent rise in bank base was bad news. It means that if you have an unauthorised overdraft you will, depending on who you bank with, now be paying between 24 and 27.5 per cent.

If you have your bank manager's agreement to be overdrawn then you will now be charged anything between 15.5 per cent and 19.5 per cent again depending on who you bank with and what your bank manager thinks of you. Midland Bank charges most for both types of overdraft.

Other borrowers can 'breathe a small sigh of relief. For the time being, at least, the banks have not increased the interest rates which they charge on their personal or other loans. Nor are they increasing their mortgage rates, while building societies, relatively flush with funds, see no immediate need to move on rates.

But increases may not be too far away. After hesitating initially, the banks have used the base rate rise to increase the return on most of their savings accounts, including those which pay higher interest which must eventually mean dearer borrowing. Of the three clearers which have lifted their rates on these accounts, Lloyds Bank offers the best return of 9.31 per

cent net CAR on deposits of £2,500 and over. This is only slightly less than that paid by the market leader, Citibank's Money Market Plus account, of 9.50 per cent net CAR on balances of over £1,000.

The new interest rates on National Westminster Bank's Special Reserve account are 9.17 per cent net CAR on deposits of between £2,000 and £10,000 and 9.44 per cent net CAR on larger amounts.

Midland Bank trails the others, paying 8.94 per cent net CAR on deposits of between £2,000 and £10,000 and matching the new Lloyds return of 9.31 per cent above that. However, Midland, offers the highest return on the traditional seven-days notice deposit account, paying 6.78 per cent net against the 6.5 per cent net paid by the other three major clearers.

Barclays Bank has yet to lift the return on its high interest cheque book product, the prime account, which still pays only 8.61 per cent net CAR, but is expected to do so next week. Barclays has also taken the unusual step of increasing the gross return only on its other high interest accounts.

This means that only those investors who do not pay tax will be paid more on their higher rate deposit accounts. The gross returns go up to 11.25 per cent on deposits of between £1,000

and £10,000 and to 11.75 per cent on larger amounts. Taxpayers will continue to receive 8.375 per cent and 8.625 per cent net CAR depending on the size of their deposit.

Building societies have not so far responded to the banks' move on the investment front. Since the societies changed their rates in the autumn the returns offered by banks have been well below theirs.

The consensus among the major societies is that unless banks increased their investment rates by more than one percentage point, possibly as much as 1.5 building societies will not need to raise theirs. So far the banks have lifted their rates by only a half to three-quarters of a percentage point.

As with lending rates, the situation could change in the coming weeks depending on whether market interest rates settle down or harden further. In any event societies will be watching the effect of the higher bank investment rates on their own inflow of funds. If they are forced to respond then, while it will be good news for the investor it will inevitably also mean dearer mortgages.

However, the rise in bank investment rates may already be enough to prompt National Savings to improve its return.

Margaret Hughes

The end of the baby bond boom

THE baby bond boom is over. Those highly attractive baby bonds launched in the autumn by the Tunbridge Wells Equitable Building Society are being withdrawn just as two more variants were to be introduced. The baby bond is a 10-year unit-linked endowment policy which provides a tax free capital sum at the end of ten years and enjoys tax exemption on the premiums, provided they do not exceed £100 a year, paid monthly, annually or as a lump sum.

Aimed at parents, grandparents, god parents and other adults wanting to invest on a child's behalf, a covenant option provides a further tax advantage.

But the very success of the baby bonds has signed their death warrant. In less than four months the Tunbridge Wells has sold close on 10,000 policies. Too many, it seems, in the eyes of the Inland Revenue which has told the Society that it will cancel its ability to write tax exempt children's policies.

The Revenue has for some time been keeping a wary eye on friendly societies who enjoy a special tax exempt status by virtue of their origins in Victorian days as mutual self-help trade associations.

As their original functions have become obsolete, the friendly societies have sought a new role by developing savings schemes which take advantage of their tax exempt status. But the Inland Revenue has been quick to step in to stop them moving too far in this direction. As the first step in this direc-

tion the Government, through the 1984 Budget/Finance Bill, removed most of the differences which existed between the two types of friendly societies which were being exploited by institutions setting up new friendly societies prior to 1984 societies which had been registered from 1988 were allowed to write tax exempt policies up to a maximum sum assured of £2,000 while the older societies were limited to policies of £500.

Last year a common ceiling of £750 was introduced. As a result the one major distinction which remains between the two tiers is that the traditional societies are still allowed to write up to 10 per cent of their business as children's policies. It is this anomaly which the Tunbridge Wells exploited in a bid to win new business by launching its baby bond last year.

Had it done so quietly it might have got away with it though not have won quite so much business. The snag for society and investors is that last year's Finance Bill gave the Revenue the power, if a traditional society like the Tunbridge Wells was deemed either to be undertaking business of a new character or enlarged its tax exempt busi-

ness, to remove its special tax exempt status by placing it in the same category as post-1966 registered societies.

Any society thought to be sailing too close to the wind could even have its tax exempt status removed for all business. There is nothing formally spelled out, although the Revenue has said unofficially that the limit of juvenile business which traditional societies can undertake is 10 per cent of the total.

The Tunbridge Wells claims that the level of its tax exempt business has fallen ever since last year from just over 27nd per cent of its gross business to around 23 per cent. And while its baby bond has clearly substantially increased its juvenile proportion the society puts the proportion at around 5 per cent.

Those lucky enough to have bought a baby bond already will not be affected. And all is not lost for those who missed the boat. You can still invest in similar schemes run by Times Assurance which launched its Level Nine Junior policy in November after the success of the Tunbridge Wells scheme.

It intends to continue marketing the scheme though mindful of the Revenue's beady eye it says it will be keeping a close watch on the level of business which it attracts - so don't all rush at once.

Another society which offers a similar investment although it does not package it specifically for children is the Independent Order of Oddfellows Manchester Unity Friendly Society.

Margaret Hughes

MERCURY EUROPEAN GROWTH FUND HAS OUTPERFORMED EVERY OTHER UNIT TRUST SINCE ITS LAUNCH TWO YEARS AGO

Mercury European Growth Fund was launched on 16th December, 1983. Since 31st December, 1983, the date from which comparative figures are available, it has outperformed all other authorised unit trusts with an increase in value of 94.6 per cent.*

Over one year to the end of December, 1985, the unit price has risen by 54.2 per cent* and the Fund was placed ninth out of all authorised unit trusts.

In this particularly difficult area for investment, the consistency of this performance is significant and impressive. The success of the Fund can be attributed to the skills and experience of Warburg Investment Management.

Warburgs has been managing funds in continental Europe for decades and has an excellent record of successful fund management in this area.

We believe that Europe is likely to remain an attractive area for investment over the next twelve months. The economies of the principal countries are improving. Tax incentives are now widely offered to investors, interest rates in many countries are falling and there is greater activity by domestic as well as foreign investors.

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To: Mercury Fund Managers Ltd., 33 King William Street, London EC4R 9AS. Please send me details of Mercury's European invested unit trusts. Name Address Postcode

*Source: Planned Savings, and Money Management. Figures at 1st January 1986, on an offer price to bid price basis, with net income reinvested. These figures demonstrate the past performance of the fund and are not necessarily any guide to future performance.

Money locked up

FOR THOSE who are prepared to lock their money away at a time of unstable interest rates two new guaranteed income bonds have been launched this week.

Sentinel Life is offering a four-year bond, which pays a guaranteed annual income of 13.14 per cent gross, equivalent to 9.2 per cent gross to basic rate tax payers. Minimum investment is £2,000 and the maximum £200,000. The offer will be available until February 15 at the latest.

Meanwhile, Chase de Vere has launched a one-year bond to replace the one which it introduced last month. The new bond will pay a higher

guaranteed rate of interest of 14.42 per cent gross. This provides a return of 10.1 per cent for the basic rate taxpayer, compared with the 9.7 per cent paid on the previous bond.

The rate has been pitched to compete with the best returns available from building one-year term shares - Manchester Halley Share, which pays 10.25 per cent net and requires a minimum investment of only £500 and Leamington Spa, which pays 10 per cent net of its one-year term share but requires a minimum investment of £2,000. The minimum investment for Chase de Vere's one-year bond is £1,000.

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When 'tax-free' is trouble for those working abroad

Financial Times Saturday January 4 1986

The article last week described typical problems which may be encountered by those going abroad to work. These and many other aspects of working abroad are dealt with in our specialist literature; for free information, complete the coupon below:

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Source of all knowledge

THE balance sheet, and the profit and loss account in an annual report are useful for you to study. They do not, however, give a clear picture of how the business has been trading; nor do they explain the cash flow of the company. To find out from where it got its funds in the year, you need to turn to the Source and Application of Funds Statement.

This has to be presented in all accounts where the company has a turnover of £25,000 or more. Its purpose is to clarify the information in sets of accounts.

Unfortunately because there is no prescribed layout, the statement often appears in varying formats. Nevertheless the purpose of every format is to show where the money in the organisation has come from, and how it has been spent.

Profit is not synonymous with cash, but it is the main source of income in the trading organisation. Every source and application of funds statement will begin with the amount of profit made in the year, describing it as funds generated from operations. That profit will then be increased by the amount of any deductions previously made from the profit that were caused by non-cash items.

Depreciation, for example, is not a cash item. No one writes

Understanding reports and accounts



cheques to pay for depreciation; it is merely a figure representing the wear and tear in the year on the fixed assets of the organisation and, as such, a paper transfer of profit to a special reserve called depreciation provision.

Thus, after these adjustments, the source and application of funds statement shows all the cash that has been made from trading.

Other sources of money in the year will depend on the company. They may include the sale of shares as rights issues by the company; the sale of old fixed assets; loans or hire purchase funds received by the company; and tax refunds or VAT refunds. Added to the cash made out of trading, they show the total amount of cash the company had available during the year.

The application of those funds are divided into two types:

- Money spent in the course of running the business.
- Money tied up in the working capital of the business.

In the majority of businesses, money will be spent on paying taxes and dividends; buying new fixed assets as well as subsidiary companies or related companies; or paying loan instalments and interest.

All these items are regarded as money spent in the course of running the business. Buying fixed assets and other companies is needed to trade with them, or through them, thus generating more profit in the future. Paying taxes and dividends, and repaying loans, is really part of the distribution of the cash profits.

The rest of the funds generated by the business, will be invested in its working capital—in stocks or debtors and in paying off creditors. So in a growing company you would expect to see cash generated from trading invested first in new fixed assets, and then in more stock or debtors to make even more trading possible.

Sometimes, another hidden source of cash is revealed in this part of the source and application of funds statement: that is where a company has allowed the amount it owes creditors to increase. That merely means that the company is funding part of its business with other companies' money; perhaps money that it would normally have used to pay creditors is being put into stock instead.

Finally, the source and application of funds statement will explain where any remaining funds are to be found. Usually the explanation is that the overdraft at the bank has decreased or that there are more funds either in the bank account or on short term investment of one sort or another.

If the company has, in fact, spent more money than it generated from all the sources open to it, the final funding, in the form of an increased bank overdraft, will show as the last item on the statement.

Overall, reading the statement can explain many of the most puzzling questions about a company and how it has traded. These include:

- How did the company manage to pay out a high dividend despite making lower profits?
- From where did the funds come to invest in the new subsidiaries?
- Why did the company pay out such a low dividend?
- Has the company got a cash mountain?
- Has the amount the company invested in stocks this year increased?

An increase in the final overdraft means an increase in the gearing. So, reading the source and application of funds statement can send the shareholder back to all the other statements to see how the information contained in the former has affected the balance sheet and the profit and loss account—and, more to the point, how it might affect next year's accounts.

I remarried a year ago, both my husband and I living in our own homes until that time. We now live in my house, intending to sell his.

The tax office says that CGT is payable if the house is not sold within 12 months but my reading of Tolley's Guide indicates that we have 24 months before CGT is payable. Which is right please?

The sale of the house is held up because my former husband became homeless, and we gave him the use of the house, rent free, because he had, at our

A house too many

divorce, given me the entire house and had taken nothing for himself.

He would like to buy it but is 63 years of age with limited funds, so can we sell it to him at approximately half the value (in view of his earlier generosity) with CGT — if payable — based on this lower figure, or would the Inland Revenue demand the full amount?

The CGT rules for private



and also for offices to maintain and store parish records and accounts.

Were we able to borrow money from a building society to finance this purchase, would we be classified as a qualifying borrower, and accordingly pay only net interest (ie, less tax) or would the Inland Revenue be entitled to ask that the tax so deducted be remitted to it, thereby making the interest a gross payment?

It is only individuals who can pay interest under the MIRAS scheme.

Your committee will have to pay the interest gross.

Onus is on the taxman

For many years I was employed by a company which, through acquisition, became a subsidiary of a group. The parent company of the group set up a trust fund in 1972 with a capital sum, the latter and its income was to be used for the benefit of employees and ex-employees of either the parent company or any of its subsidiary companies who had fallen on hard times and payments were made at the trustees' discretion.

In 1982 a receiver was appointed to the parent company and I—and many other employees—were made redundant, as a consequence of which I received the statutory redundancy payment and I registered as unemployed in

July. In August 1982 the trustees of the fund, on professional advice, decided to wind up the fund and distributed the monies in hand whereupon I and others received lump sums ex gratia of varying amounts. I was advised at the time that the amount received by me was not taxable in my hands.

The inspector of taxes who handles my affairs contends that "as the distributions from the parent company trust fund have been made to beneficiaries whose only connection with that fund is that they had been employees of the company, the payment received falls to be assessed under Schedule E within the scope of Section 131 ICTA 1970."

Is the inspector correct? If not, under what section of what act should I claim exemption?

The inspector's reference to section 131 may be a typing error for section 187. If he really meant section 181, he is talking through his hat.

It is not a question of your having to find a section under which to claim exemption; it is for the inspector to search for a section which actually catches a payment from a company benevolent fund to a prematurely dismissed ex-employee.

be of some help, but it oversimplifies the rules and can therefore be misleading on some points. Fortunately, your husband's solicitor will be able to guide you through the CGT (and CTF) maze, as an integral part of his or her conveyancing service.

Talk over with the solicitor the possibility of selling the house to your ex-husband on mortgage. The solicitor will be able to explain holdover relief (under section 79 (2) of the Finance Act 1985), if needed.

We really do not know enough precise background facts to give you specific advice.

UK, paying income tax under Schedule E. My father is Irish and resides in Dublin; he is incorporated with tax losses? Can trading losses be carried forward to offset covenant income for an Irish company?

3—Is it possible so to word the deed that it terminates if the company is wound up? If not, is it possible for the company to release the covenant prior to winding up, or would a liquidator be able to enforce any remaining annual payments setting aside such release? Could one include more general termination events analogous to those of a loan agreement with a bank, including cross-default and change of ownership clauses?

1—1st question: Yes, by virtue of article 20 of the Ireland-UK double taxation convention.

1—2nd question: From the UK authorities, via the Irish.

2—1st question: No, they are not generally a very good idea.

2—2nd question: Your father should ask the company's accountants. Our Briefcase service is limited to the laws of the UK.

2—1st question: Yes.

2—3rd question: Yes.

This is not something you should go into without professional guidance, ez, from a UK accountant. You will, of course, need the services of a solicitor.

No legal responsibility can be accepted by the Financial Times or the answers given in these columns. All inquiries will be answered by post as soon as possible.

Wider share ownership/From Page 1

advocating wider share ownership. The belief that their remoteness is one of the sources of the ills afflicting Britain's industrial relations has been behind the personal pension proposals of the Centre for Policy Studies and other free-market economists that have strongly influenced Government policy over the past three years.

According to George Copeman, deputy chairman of the Wider Share Ownership Council: "The 'class war' was turned into the bogus class war when the majority of shares came to be owned indirectly through pension schemes and insurance policies. Employees did not feel the impact of ownership, so class-based propaganda continued unanswered."

The fiscal bias in favour of pension schemes would matter less if individuals could decide directly how their pension money should be invested. But the 11m members of occupational pension schemes lack any effective control. Even the self-employed and those in non-pensionable employment have to make their pension arrangements through an insurance company.

The Government is slowly introducing reform. The White Paper on social security, published in December, would allow individuals to opt out of company pension schemes and go to banks, unit trusts and building societies for their personal pension plans. However, the proposals in the 1984 consultative document to allow stockbrokers to set up pension plans—which would have allowed individuals to manage their own share portfolios—have been dropped. In addition, employers will be able to make lower contributions into personal pension plans to deter employees from leaving the company schemes.

A more radical proposal was made in November by the Institute for Fiscal Studies, an independent think-tank. It suggested that the tax reliefs for pension schemes should be extended to all investments up to, say, £50 a month per individual in equities or other assets. However, the Government appears to have ruled out any such proposals to "level up" tax breaks on grounds of cost, while lacking the political will to override the protests of its supporters and "level down."

There are further costs involved in breaking up occupational pension schemes and promoting personal ones—the costs of marketing and administration. The major attraction of large occupational schemes is their low administrative charge. By contrast, actuaries estimate that 16 per cent of a self-employed individual's contribution into a personal pension plan disappears in charges. For unit-linked life assurance policies, the proportion might be as high as 21-23 per cent. The costs are inflated by the extravagance of door-to-door selling techniques and the salesman's freedom to conceal commission payments. Some of the sharp practices

and excessive charges may be ended by the new investor protection legislation. However, the charges also reflect the genuine costs of explaining to customers the complexities of equity, bond and portfolio investment—and the convoluted tax rules for pensions and insurance. If the Government wishes to devolve decision-making in equity markets away from a small group of professional investors and on to the public, the costs of a major and continuing educational/marketing campaign will have to be borne somewhere along the line.

Some fund managers believe that because of the difficulties of disseminating widely a detailed understanding of how companies should be valued, a stock market dominated by professional investors is the best guarantee that shares are efficiently priced. They point out that in the Japanese stock market, where individuals account for about 60 per cent of turnover, there are far more frequent short-term surges and slumps in share prices as the salesmen of the large securities companies persuade their customers to pile in and out of individual shares. The Wall Street boom and crash late in the 1920s is also cited as an example of the safety of individual investors—in contrast to the "sobriety" of the institutional investors who now dominate both the UK and, to a lesser extent, US stock markets.

According, however, to David Damant, of stockbroker Quilter Goodison, which has possibly the largest individual clientele of any London broker: "We are a long way from a situation in which individuals have such an influence as to upset the efficiency of the market." He adds that greater individual share ownership would improve the trading in smaller company shares that institutional investors often ignore. Other stock market critics go further and suggest that institutional investors are often excessively averse to taking risks. In addition, because they tend to come from the same background and work and live in the same environment, they think and act together too much as a herd.

In an analysis of share transactions during the 1973-74 bear market and 1975 rebound, Giles Keating, a London Business School economist, suggests it was the institutions who got it wrong by selling at the bottom of the market while individuals started buying more shares while they were cheap. However, most academic studies suggest that the shares in at least the largest 200 or so UK companies are priced fairly efficiently—whether despite or because of, the dominance of the institutions.

What is clear is that if individual share ownership is to become sufficiently widespread as to have a major impact on both the stock market and industrial relations, a more radical upheaval will be necessary, not only in Government fiscal and pension policy but also in the attitude of the City.

How to meet a mortgage

I am trying to work out if "wife's earned income election" would be beneficial to us.

We have an ordinary repayment mortgage of £20,000 in our joint names. For convenience my wife pays the whole of the interest charged by direct debit from her own account into a joint account kept solely for the mortgage. This is a new mortgage, new house and new marriage!

When calculating the benefit of wife's earned income election, to which adjusted income is the grossed-up mortgage interest attached; mine, hers or half to each?

As long as your wife pays all the interest, it will be deducted from her earnings; if you pay it all, it will be deducted from your income (and her investment income); if you each pay half, then half will be deducted from her earnings; and so on.

Ask your tax office for the free explanatory pamphlets IR11 (Tax treatment of interest paid) and IR13 (Wife's earnings election).

Gross interest must be paid

Our parish committee is anticipating purchasing a dwelling for use mainly as a residence for our parish priests,

Irish double taxation law

I am an Irish subject resident and ordinarily resident in the

An important message to Britannia Arrow shareholders.

Britannia Arrow Holdings PLC
Registered No. 508972 England

Registered Office:
80 Colindale Avenue
London EC9 5AD
Telephone: 01-628 6888
Telex: 894108
Fax: 01-628 6867

From:
The Rt Hon. G. Rippon O.C., M.P.
Chairman

January 9, 1986

Dear Shareholder

The Board of Britannia Arrow Holdings PLC would like to record its appreciation for the support given to the Board by all shareholders who overwhelmingly rejected the inadequate offers from Guinness Fear Group plc.

Your backing heralds a successful start to 1986, following the record profits, earnings and dividends forecast for 1985.

Shareholders of all Britannia securities on the relevant Registers as at 31 January 1986 will shortly be receiving a letter from us drawing a special opportunity to benefit from Britannia's investment management expertise.

With your continued support, your Board aims to secure a prosperous future for your company.

Yours sincerely,
G. Rippon

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The Thames Valley Business Expansion Fund opened on 15th November 1985 and will close at the discretion of the managers on or after 31st April 1986. The Fund Memorandum dated 15th November 1985 upon the terms and conditions of which alone applications can be made and accepted, is distributed under the terms of a Permission granted by the Secretary of State for Trade and Industry. The Fund, being open-ended, is not approved by the Inland Revenue under the terms of the Finance Act 1982 (as amended). Investment in unquoted companies carries higher risks.

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TO BE a Lord or Lady of the Manor is not an impossible ambition 900 years after the Domesday Book. But it does involve a certain amount of advice and research.

As Britain prepares to celebrate the book's anniversary, interest increases in ancient manors and their titles. William the Conqueror ordered not only a register of land in 1086, but a catalogue of land-owners' manors—13,418 of them.

Some manors are more valuable than others because of scarcity appeal. In Oxford and Berkshire there are 750 manors, in Essex 2,400, and about 2,000 each in Suffolk and Norfolk.

For a spot check on whether a manor has Domesday connections, look in The Domesday Book—England's Heritage, Then and Now, edited by Thomas Hinde (Hutchinson £14.95).

Among the 13 manors in Wiltshire held by the Norman Baron Miles Crispin, was Littlecote. The present manor, which is Tudor, was sold in a blaze of publicity by Sir Seton Wills to America's Cup aspirant Peter de Savary last year.

Taking advantage of the manorial boom, de Savary has decided against re-selling for the moment, and is making a cultural theme park of Littlecote, complete with Civil War Museum and jousting on the lawn. It is expected to open at Easter, says Stephen Perks of Hampton's who had found a buyer for the house who could not quite match the asking figure.

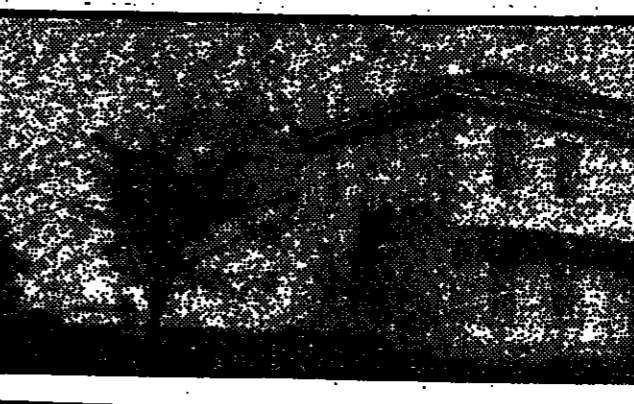
Houses for sale complete with lordships so that an owner can call himself Lord of the Manor lives in, are fairly rare. The 6,436-acre Hilborough Estate, as Hildeburghella, which sold in December through Strutt and Parker, and Savills, had of lordships of the manor of Bodney and Hilborough in the £6m deal.

Recorded in Domesday as originally belonging to the Bishop of Coutances, Grattan Manor, in 36 acres at Bow, Devon, includes the lordship of Bow and Nymet Tracey. One of the privileges is the enjoyment of dues from the market and fairs held in Bow Square.



Portington Hall, East Riding, with the Lordship of Portington and Eastington, for offers over £130,000 through Jackson Stops & Staff (0904 25033)

Gratton Manor, in 36 acres at Bow, Devon, comes complete with a Lordship of the Manor, for offers in excess of £350,000. Details Fox & Sons (0393 51571) and Stratton & Holborow (0392 78466).



Radway Grange, in 16 acres in Warwickshire, Elizabethan Manor on a site which predates Domesday. is in the region of £350,000 through Savills, Banbury (0295 3535).



The manor is for sale in excess of £350,000 through Fox and Sons, and Stratton and Holborow, both in Exeter.

In the old East Riding of Yorkshire, Portington Hall has the lordship of Portington and Eastington. You get the right of estovers, collecting firewood, a warming benefit. The hall, built on a Tudor E-plan in 1582 by Thomas Portington, has been lived in by the Wilberforce-Bells descendants of William Wilberforce, Jackson-Stops and Staff's York office was asking for offers over £130,000.

Just because you own a manor does not necessarily mean that a title or any rights go with it. Lordships of manors, unlike peerages, do not pass by primogenitor, but as property by will.

There is a lordship to go with your manor, the society will try and match you up with one. Market rights can be researched and revised by Manor Lords, 470 London Road, Slough, Berkshire (0753 73443).

It is run by market operator Bill Harris, who makes no charge for the research, but the company expects to be given the contract to run the market if the rights to hold one are turned up.

The sale of lordships which have become divorced from their manors is now a thriving business. In valuing lordships, says Strutt and Parker's Ray Knappett, who has been conducting sales of them since the early 1980s, the factors to be considered are:

Pellet, who collects old cars and old documents, and lives in a cottage in the village, paid the record figure of £21,200 for the manorial title first granted in 1002 by Ethelred the Unready.

A Kenyan-born banker, Mr Tahir Khan-Laddi, who lives in Maidstone, paid £10,500 for the Earl of Lichfield's lordship of Bentley, Staffordshire. The buyer of Brinkhull, Lincolnshire, once held by Cromwell, also had the chance of finding more "Brinkhull Gold," pyrites of iron ore, so called because of their bright yellow colour, which they have become divorced from their manors is now a thriving business.

Henry VIII, Phillip and Mary, and Queen Elizabeth I. Foreigners can buy, but must not take documents out of the country.

Manorial Research based with the society at 104 Kennington Road London SE11, will supply the registers for a subscription of £25 overseas. It will include regular updates of what is sold and what is for sale.

It also contains a Domesday brief, describing the ancient rights of the feudal system—infangthene—the power to inflict capital punishment, scutage (money in lieu of serving in the military), tallage (general tax), and pontage, bridge repair.

One of the effects of the Law of Property Act 1922, which abolished Copyhold—the granting of land and certain rights to lords of the manor in return for loyal service—was that lordships were not mentioned in wills. The Manorial Society urges anyone owning a lordship, with or without an actual manor, to specifically itemise it in their will, along with any of their other property.

• Their quality, age, and content. • Provenance—that is the vendor must be sure he or she is the rightful owner. • Location of the title. Sometimes prices rise out of hand when there are two fervent bidders competing.

Ranging from Bedfordshire through to Yorkshire, the overall value of the portfolio is in the region of £672,750. An average price is £6,000, going up to £30,000 for something of particular importance such as Bishop's Stortford and Hertford, being sold by Sir Derek Gilbey, the third baronet. It includes the bonus of holding the honorary job of Precursor of St Paul's Cathedral.

There is American interest in Garforth, West Yorkshire, which includes some of the finely preserved great seals of

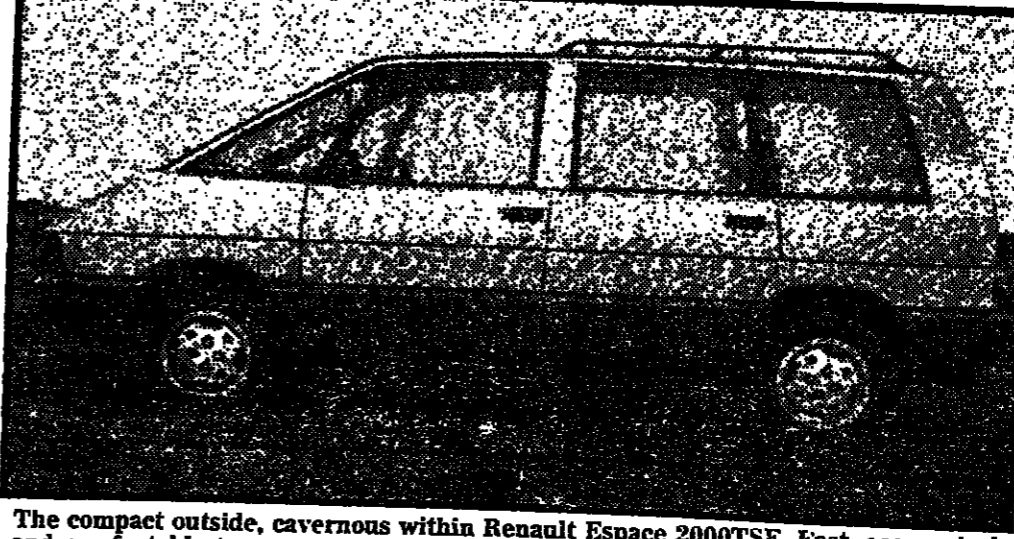
If you want to find out if

the availability of manorial documents.

In Garforth, West Yorkshire, which includes some of the finely preserved great seals of

June Field

The shape of things to come



The compact outside, cavernous within Renault Espace 2000TSE. Fast, economical and comfortable transport for large families, sportsmen or businessmen needing a mobile office.

holding equal to that of any conventional large estate car. The power-assisted steering is nicely weighted for lack of effort at low speeds, precise response when driving fast, and the wheel is at a normal angle.

In fact, once the absence of bonnet and the enormous amount of room inside is accepted, the Espace is just like any other car to drive. The only difference is that the high seating position lets you look over the top of cars in front.

The drag factor of only 0.32 is better than that of most saloon cars. This low drag is a great fuel saver. On a 300 mile round trip from Kent to the West Country, two-up on the motorway, but four-up when driving on often hilly minor roads, my test Espace returned 29.4 mpg.

The front seats are like arm-chairs; the middle bench provides three full-sized people with lavish leg, shoulder, hip and head room, and would take four at a pinch. In the third row there is much less space but the seats are at least habitable.

But there are two snags; the seats cost a whopping £210 extra apiece; and they severely limit the amount of luggage one can carry. Folded, they still take up a great deal of space; they are best removed (the

needed. If an Espace is used as a 7-seater, the luggage will have to go on the roof. And those who draw short straws will sit in the back seats. The Espace has a completely galvannealed steel frame, clad with polyurethane panels which could eliminate corrosion problems at source. At £11,555 for the 2000TSE (a 2000CTS, mechanically identical but less well equipped, is £10,145) the Espace is comparable in price with large estate cars of similar carrying capacity. Many estate car owners, if they could put van-like aside and forget the handler alternative, might find a Renault and a Matra will disagree but I think that giving the Espace a short, stumpy bonnet and a less acutely sloped windscreen would increase its appeal to the more conservative estate car buyer. It would, of course, look less dramatic and high speed fuel consumption but it would then resemble that other admirable seven-seat multi-purpose car, the Mitsubishi Space Wagon. No one would ever make the mistake of thinking that vehicle a panel van conversion. However, unput prospective buyers of the Espace.

Advertisement reference text: A S F T R A T C

Real estate advertisements including Strutt & Parker, Sussex, Switzerland, and LONDON SERVICED FLATS.

FT FINANCIAL TIMES CONFERENCES REGULATING THE FINANCIAL SERVICES INDUSTRY. LONDON, 21 & 22 JANUARY 1986. List of speakers including Sir Kenneth Berrill, Mr Michael Howard, Mr Mark Weinberg, etc.

Handwritten text at the bottom of the page, possibly a signature or reference: محمد من الأهرل

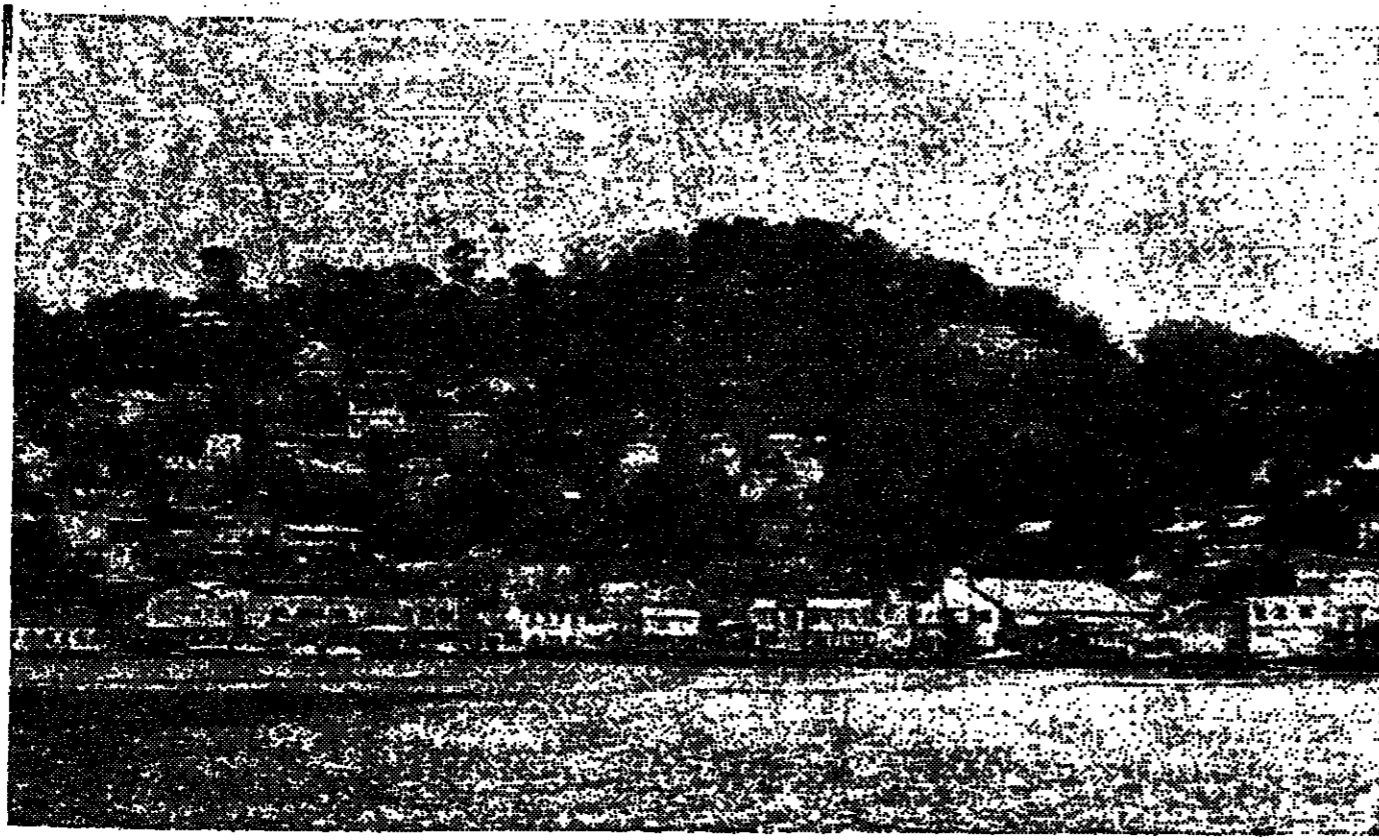
هكذا من الأهل

TRAVEL

Arthur Sandles recently reported from Grenada

Where calypso and salsa meet

IT DOES not take long to see why American soldiers had more trouble than had been expected in changing the course of Grenada history...



A visitor's eye view showing the hills behind the harbour of St George's

Grenada is in the bottom south-east corner of the Caribbean, just a little above Trinidad on your map and close enough to South America for the radio waves to be full of Latin tongues...

Of it needs a lick of paint. See it now if you want to capture the spirit of the past, but wait a while if your taste is for the slick and the pristine.

settled down a bit in the mid-19th century and the island won its independence from the UK in 1974. It is not an island that lends itself to doing the cultural bit. St George's can be explored thoroughly in a morning...

Once again, that rugged terrain has had its influence on Grenada society, with communities concentrated in villages and small towns all around a coast that is made up of tiny inlets, high cliffs, little beaches and the occasional vistas of colonial estates.

cerned, but service tends to be cheerful and eager. The beaches are good; indeed, Grand Anse beach lays just claim to being one of the best in the Caribbean, offering not only huge areas of sand and good bathing but also a wonderful view of St George's across the water.

Clearly, this hilly terrain has helped St George's to keep its original character, preventing the community from sprawling along the coastline and discouraging lofty constructions. Today, the cargo ships still come into the little harbour amid all the shops, although the giant car-carriers that now arrive constantly from Japan are somewhat different from the sailing traders of yesterday that made the port what it is.

Water is a major feature of the island. Not far from Grand Etang are the tumbling cascades of Annandale Falls and, if you think they look good, you might well feel that the lengthy walk to the more inaccessible Concord Falls is worth the effort.

Spices are the stuff of agricultural life on the island and the basic commodity for tourists. You will be offered all manner of delicacies stuffed with ginger, bay leaf, cloves, vanilla and macis, their aroma fills the market places and, if you are not careful with your packing, will permeate your suitcase, too.

British Airways plans to start a direct service to the island next autumn but, for the moment, you have to change planes somewhere en route if you are going there from the UK. I used BA via Barbados. As I flew down on one of Liat's tiny inter-island aircraft, the trip was made all the more dramatic in the tropical storm by my large, motherly neighbour noting every bump in the flight and punctuating every sentence to me with the words: "The Lord be praised."

Grenada, along with many of the other islands, is featured in the programme of Caribbean Connections. Concorde House, Forest Street, Chester CH1 1QR. Two weeks at the Spice Island hotel in peak season costs a shade under £1,400 per person, flights included.

Arthur Sandles, our Travel Editor, died suddenly, at the age of 50, while skiing in Switzerland last weekend. An obituary by Geoffrey Owen, the Editor of the Financial Times, appeared in the paper of Monday January 6.

One of Arthur's last articles is printed on this page. It gives something of the flavour of his writing. Here are extracts from some of the many letters we have received about him. All of them agree: we all miss him.

ALL MY colleagues at Consumers' Association who knew Arthur Sandles and those who read his works are greatly saddened by the news of his most untimely death. We particularly remember his contributions to discussions on holiday and related legal issues and his views on our magazine, Holiday Watch. He was the kind of journalist we most respect—informed, accurate, engaged.

the Financial Times. Roy Dafter, Central Director, Public and Overseas Relations, The Electricity Council.

as reported in your paper today. His articles on travel and in particular on skiing were always well researched and highly readable; indeed often a highlight of your Saturday Review section.

MY colleagues and I were saddened to hear of the sudden death of Arthur Sandles. Arthur was a true professional in every sense of the word, and I know that he will be missed by everyone who knew him and worked with him.

IT IS with great sadness that I have learnt of the death of Mr Arthur Sandles. It was always a pleasure to have professional dealings with him where his knowledge and accuracy were greatly appreciated.

ARTHUR WILL obviously be missed by all who knew him and those of us in the tourism industry will particularly miss his brilliant and, above all, accurate reporting.

ARTHUR was a most professional journalist and a good, loyal friend of Hong Kong. He visited Hong Kong many times and wrote about it often with great affection. He had many good friends in Hong Kong and we shall all miss him terribly.

IT WAS with great sadness that we heard of Arthur Sandles' death in Switzerland yesterday, and on behalf of all at Dan-Air and Davies and Newman Holdings we extend condolences to yourself and his colleagues and especially to his family.

YOUR EXCELLENT obituary notice mirrored our feelings about Arthur who was always so fair and kindly in all the dealings we have had with him since the 1960s. All of our travel clients were equally distressed, especially Silk Cut Travel with whom he so recently climbed Kilimanjaro, and Moon Travel whose headquarters Arthur opened a few years ago.

Holidays and Travel

Overseas Flights. LONDON AIRLINES. Geneva. Residence de France. 4 Ave de France. Tel: 022/31.14.79. Beautiful, first-class, air-conditioned, residential furnished apartments and studios.

NEAR EAST. 14 Days Cairo, Luxor, Jerusalem, Petra—£998. 14 Days Damascus, Krak, Palmyra, Petra—£763. 12 Days Nile Cruise—£210. High Street, Cookham, Berks. JASMIN TOURS.

WINTER SPORTS. HEAVY SNOW FALLS. SKI BARGAINS. Chalet parties from £129. Self-catering from £89. Late bookings. Pay by credit card, collect tickets at Gatwick. SKI Mac G. 01-351 5446.

Touch down and Take off. To France in the comfort and convenience of scheduled Air France flights to 12 destinations. Then the freedom to explore the delights of France at your own pace. Unlimited mileage in a car to suit your needs. Or with your own car on the ferry and we'll help you discover the real France. From the people who know France best. Ask your travel agent for our brochure or write to: 158 New Bond Street, London W1Y 0AY.

U.K. THE DORSET SQUARE HOTEL. A SMALL ELEGANT ENGLISH COUNTRY HOUSE HOTEL in the West End and close to the City. Superior accommodation and excellent service. Ideal for the business person staying in London. Tel: 01-225 7874.

Once-in-a-lifetime adventure! Halley's Comet Transatlantic Cruise. Luxury 3-week cruise to North Africa, Brazil and the Caribbean. February 23-March 16, 1986. The luxury Ocean Islander sails on February 23 from Malaga on a magnificent South Atlantic voyage to the Caribbean. It's a once-in-a-lifetime opportunity to view Halley's Comet at its nearest point to earth, with informed background from one of Britain's top astronomers setting the scene and professional advice on capturing the phenomenon with your camera.

THE HIGHER YOU CLIMB, THE CLOSER TO PARADISE. At the foot of the Himalayas as they slope from the roof of the sky, lies Kashmir. All cool, green hills, shining lakes and fragrant blossoms. A garden of Eden nestled above the plains. And a marked contrast to India's hotter, spicier climes. But then India is a land of brilliant contrasts. Palm-fringed beaches and scores of modern hotels. Magical temples, forts and palaces. Each of them a thing of rare beauty. And Kashmir, some say, the most beautiful place of all. Indeed, when you're there, it's easy to believe you're not that far away from heaven.

Gino & Elena & Ted & Alice... but not Tom Dick & Harry. Gino presides over a small hotel in an 11th century palazzo in Ravenna. Famous for its good food, Elena owns a villa in Sardinia, overlooking some of the loveliest beaches in the Mediterranean. She rents it to the Magic of Italy—for Ted and Alice, who love Italian food and wine; prefer hotels where the manager knows their name; and believe we have the best selection of unusual villas in the Med. Join the magic circle this year. FREE brochure from: MAGIC OF ITALY. Dept FT, 47 Shepherd's Bush Green, London W12 8PS. Tel: 01-749 7449 (24 service).

MOTOR CARS. 500 SL 85B. Thistle green. Beige hide, 9,000m. £28,750. 500 SEL Silver blue. Blue velour, 16,500m. £25,950. 380 SEL 83Y. Astral silver. Blue velour, 59,000m. £17,950. 200 T85Y. Signal red. Light brown cloth, 34,500m. £8,250. 280 SL 71J. Ford blue. Black tex, 29,500m. £14,500. 190 E85B. Nautic blue. Grey cloth, 8,000m. £13,750. Bradshaw & Webb. Sales: Mayfair 01-493 7706/Chelsea 01-352 7362. Service & Parts: Wandsworth 01-870 9811.

Golf Holidays. APPROX £37 per person. The 6 days Green (tee plus 100m) or Royal North Devon Championships. For FREE Colour brochure contact: KINGSLEY Westward Ho! HOLIDAYS Devon EX39 1TD. Tel: 02372 77233.

Company Notices. NOTICE OF MEETING. TIME ASSURANCE SOCIETY. Registered Office: 80 Union Street, Oldham, Greater Manchester. NOTICE IS HEREBY GIVEN that a meeting of the Shareholders of the above company will be held at the Registered Office on Wednesday, 23rd January 1986 at 9.15 AM. AGENDA: 1. To receive the accounts for the year ended 31st December 1985. 2. To elect a Director in place of Mr. J. E. C. Cotter. To adopt any or all of the following new names: BAUI, BAUS, WESS, TALI, APFU (Signed) D. N. REES, Secretary.

VOLVO. ORDER YOUR NEW VOLVO NOW. Contact: Jerry Hutton or Lee Freagard. Tel: 01-261 6151. Lex Brooklands. Personal. J. DEGE & SONS. SPECIAL OFFER. Clothes ordered in January will be reduced by 15% for payment with order. Order now and Save. Please phone for your appointment. 16 Clifford St. Savile Row, London, W1 - Tel: 01-734 2248. Clubs. EVE has pulled the plug because of a policy of fair play and value for money. Evening - 10.30pm. Rides and too.

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DIVERSIONS



'Hippos are quite shy, except Henry'

Lucra van der Post
HOW TO SPEND IT

BACK IN London it had sounded rather a lark. "I am off to canoe down the Zambezi" was a line to throw out nonchalantly at dinner parties. If Livingstone could do it, so could I. It all began to look rather different when our little group of four arrived two hours late at the tiny airport of Kariba in Zimbabwe.



There we were, clutching our holdalls and our insect repellent, and there was Tony, our guide, saying "Where the hell have you been?" (Trying to refuel our plane from a broken down petrol bowser in Ndola, that's where but that's Africa and another story). We've got just three hours left to make it out of the gorge if we're going to reach our first camp in time, so hurry.

and the sort of jaws that it's much easier to admire in photographs than close-to. They tend to hang around in groups and are highly territorial so Tony seemed pretty confident of being able to predict where they were likely to be. "What if, or they've moved a bit or you get it wrong?" "You paddle like hell, making sure you never cut them off from deep water. Always aim for the sides of the river and the hippo will dive for cover like a Russian submarine in the wrong harbour. They're quite shy really—except for Henry. Henry's a different but I'll give you lots of warning when we get near him."

shouldn't trail a hand or a leg in the water if I were you." I remembered reading somewhere that there were said to be one crocodile for every 50 yards of river. "What if, er, the canoe tips over?" "Very unlikely, you'd have to do something very silly but if you do and it does you'll have to hang on or swim for the bank until I can get to you."

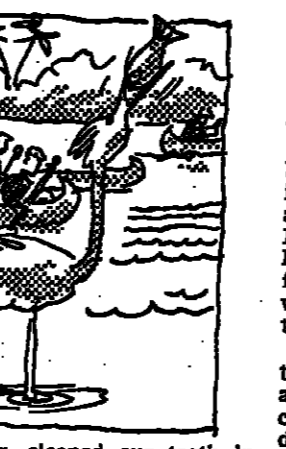
At this point I pass on for free the best advice I have to offer to anybody bent on a similar adventure—choose your canoe partner carefully. I was lucky. I got Tony, the guide. Sunburned, blond, wiry and all of 20 years old, he knew exactly what time of day it was. Husbands and wives, he had observed, do not necessarily make the perfect team. "There have been some surprisingly nasty incidents with paddles," he told us, "and you'd be surprised at how well sound travels across the water."

expect to share our spot with lion, buffalo, elephant, hyena, rhino and all the other animals that are so thrilling when viewed from a Land Rover but a little too thrilling when there's nothing between you and them but a wild hope that they'll behave like the textbooks say and push off.



to take and to head off the hippo. I tapped mercilessly with my paddle on the front of the canoe, giving the hippo ample time to prove how shy they were and duck down into deep water.

Behind us came the three other canoes. A South African couple must have been practising in secret—they took to it like Red Indians and were soon heading off to check on birds, their great passion.



together, cleaned our teeth in the river and slid into our sleeping-bags.

plains with long views to the line of Zambian mountains in the distance. Incredible bird life (our South African bird lovers were beside themselves with excitement, grappling with binoculars, cameras and bird-books) and lots of sleepy islands which we began to eye as breakfast and bathing spots.

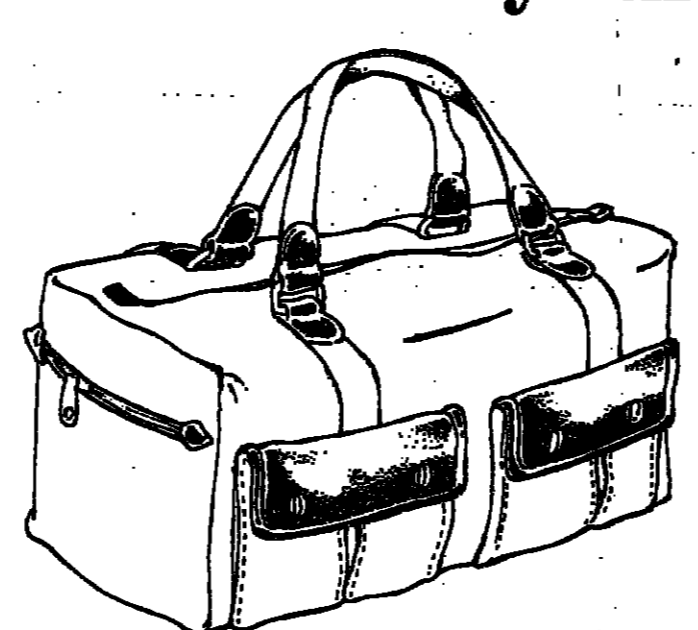
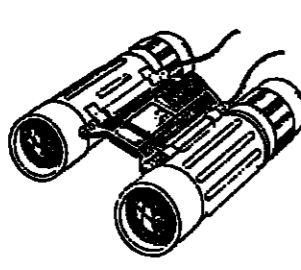
Mid-morning we would link the canoes together by hooking a leg over into each other's canoe, enabling us to drift downriver together sipping Zambian wine, cracking silly jokes and hoping wildly there wasn't a hippo in the way.

Henry the hippo was waiting for us. As we rounded the corner for Rukomechi, he headed straight for us. Tony had him taped, though, and skirted him skilfully. A last sip of wine, a last drift down the river and our adventure was almost over.

For four days there had been just the eight of us and the river, the birds and the animals that belong there. The only other people we had seen were a few Zambian fishermen fishing the way they'd always done since time began. It can't have changed much since Livingstone's day. We had had an African experience that all of us can't wait to repeat.

Dial a bongo drum to order your kit

THE CHIEF difference between Livingstone's mode of travelling and ours is that he had 100 porters or more to carry the stuff. You will be wise to bring no more than you can comfortably carry yourself.



Few people are likely to head for Africa for the canoeing alone — most are likely to tack it on before or after a more traditional look at some of Africa's game parks.

On the canoeing safari you will be allowed only one small holdall (you wouldn't want to do without the booze, the stretchers, the food and all the other essentials that have to be stowed aboard would you?). The ideal solution would be to pack a waterproof holdall into your main suitcase and then simply pull it out and pack it in the canoeing section. If you don't own/ can't find a waterproof version you can do what I did — simply enclose the whole thing in a strong dustbin liner and knot it at the top.

Above: lightweight, foldaway khaki, 8 x 21 binoculars, £49.99 from Kaleidoscope.

In tough, natural linen, with leather trim, completely washable, travelling bag, 23in by 12in by 11in, \$149 from Banana Republic. There is also a duffel bag (\$149) and a shoulder bag (\$129) in this Linea Viaggio range.

For those who can't be bothered with transatlantic transactions I can only suggest scouring the army surplus shops.

Banana Republic caters for the adventurer, the traveller and lots of people who never go anywhere but just like simple, classic clothes in pure, natural fabrics. Besides the most useful bush hat I have found outside Africa, the most comfortable pair of khaki shorts, some beautifully plain leather belts with solid brass buckles, it's its own range of luggage in tough linen and leather ("The idea of selling synthetic bags to our astute and demanding customers was about as appealing as wearing long polyester underwear in the jungle").

leather fittings have something of the poacher's bag. Their linen substance is a bit sort of raffish. And their capacious external pockets of open mesh which remind me of map-containers in the roof of very old Rolls-Royces, reassures me that in an emergency I can stuff almost anything into them, forged passport to Maria Theresa dollars, before fleeing into the night!

For serious photographers there is the British Correspondent's bag which will hold four lenses and three camera bodies, as well as the photo-journalist's vest, which has fifteen pockets ("a world record perhaps?") for lenses, film cans, light meters, keys, wallets etc.

for books going on hazardous journeys. Binoculars are another essential but are difficult to choose unless you are very knowledgeable or get a more than usually helpful sales person. For safaris, I like binoculars to be light enough to sling round my neck (what with your camera, birdbook, sunscreen, sunglasses and sunhat you can easily find yourself as laden as any of Livingstone's porters). The best bargain I have come across recently is the light, foldable set produced especially for Kaleidoscope, the mail order company. They are khaki-coloured, fold down to 11" by 2 1/4" by 4", weigh 264 grams, yet magnify to 8 x 21, all for £39.99. To order write to Kaleidoscope Christmas Edition, Gedding Road, Leicester LE5 5DL, quoting the catalogue number 26K 466.

Similarity, if you are going through Victoria Falls, the Victoria Falls hotel has a shop that usually has some good classic clothing — also a topee if you have the kind of personality that can carry it off.

Jan Morris, author of Journeys and many other travel books, is an ardent admirer of the Linea Viaggio line. This is what she has to say about them. "These bags are much the most extravagant travelling gear I have ever possessed, but they have affected me unexpectedly. Carrying them around has not made me feel richer, or grander, but essentially more louché. Their easy floppiness gives me a ranga sensation, as if this is the way of life."

The Correspondent's Bag might have been designed with green-eye-shaded roving correspondents in mind, but anybody who travels to rugged places would find it useful. Made of tough khaki twill and leather, it has padded shoulder straps and hand-carrying straps. 14in by 9in by 6in, \$110, Banana

Republic. There is also a duffel bag (\$149) and a shoulder bag (\$129) in this Linea Viaggio range.

When choosing binoculars, remember the first number (the 8 in this case) refers to the number of times the image will be magnified. The second number (21) gives you the diameter of the lens. In general, the larger, the brighter. For perfect bird-watching you could probably do with 8 x 30 and the crème de la crème are, of course, the Zeiss and Leitz medium-weight ones. These, though, would set you back about £200.

Golf

Daft successes

THE GIMMICK-MAD golf equipment manufacturers of US, where most such innovative developments originate, caught a real cold in 1985. For the first time in recent memory the sale of matched sets of woods and irons fell significantly, according to a survey conducted by the American magazine Golf Digest. It is an indication of consumer suspicion that is hardly surprising.

Over the last 10 years the buyer has been bombarded by a plethora of shameful gimmicks. Aluminum, fibreglass, graphite carbon fibre, titanium and ultra lightweight steel shafts have been forced upon the market in quick succession. Toe-heel-weighted, investment-cast irons which were hollowed out in the back dull grey in finish, and largely off-set, became all the rage when King's founding genius, Karsten Solheim, brought them to the market place. He was not amused by flattery in the form of "shameless" imitation. Iron blades completely hollowed out inside, like lightweight grooves replaced the traditional "V" shaped grooves with a horizontal trough that allows moisture and air to get to the blade and grass to escape as the blade makes contact with the ball.

There is one major exception, however. ProGroup Inc. the Chattanooga, Tennessee company with which Arnold Palmer is associated, has come out with a set of irons, trademarked Axiom, that are radically different in shape to anything I have ever seen.

Like-wise, Macgregor owner Jack Nicklaus aims the CG1800 at the average hacker, a new model unlike almost all the previous products, which were unashamedly aimed at the low handicap end of the market. The woods have a wide but shallow face, with an inset that stretches across the entire club face. Solid metal soles — hence the name "CG" — lower the centre of gravity of the club.

WINT

Exhibitions

Old Masters in the marketplace

ON THURSDAY the first important art show of the new year opens at the Royal Academy in London. It is devoted to the work of the Academy's founding president, Sir Joshua Reynolds, and it arrives at a time when the future for such ambitious exhibitions is uncertain.

For the RA has devised a successful formula for mounting exhibitions, by which sponsoring companies commit themselves to underwrite any loss. The German exhibition was not immediately popular to commerce—it dealt with superficially ugly pictures—but in the end the RA was able to put together a package of German companies, ranging from Luft-hansa as the main backer, through Deutsche Bank and Mercedes-Benz and five smaller participants, and their faith paid off with a good box office, not only in attendances but also in sales of the accompanying book.



"A Young Black" by Sir Joshua Reynolds on show at the Royal Academy from Thursday

as its most recent, Buddhism; Art and Faith, which has just closed. It has discovered that such exercises in self-help can be quite effective—Buddhism attracted almost 220,000 visitors. The BM was alerted to the money-making practices of the American museums in 1982 when it took an exhibition of 20th-century drawings from the Museum of Modern Art in New York and received a bill for \$100,000. Like all main British (and European) museums the BM's director, Sir David Wilson, is opposed to charges, but even he has accepted that a small fee might have to be requested in future when the BM loans objects.

For the cost of conserving, packing, transporting and insuring an object has risen sharply. For large loan exhibitions there is the added expense of the catalogue. There were good economic reasons why American museums, which rarely receive public subsidy, started to make charges, but now they are going beyond recovering their costs and regarding them as an extra revenue-earner. British institutions are being forced to play the same game, albeit with more restraint. The alternative is not to lend objects.

CAN IT really be fair to suggest on the evidence of just one week's erratic viewing of Soviet television that the Russians are in some respects remarkably like the Americans? Not entirely fair, perhaps, especially if, like me, you speak no Russian and maintain that television is primarily a verbal medium. If, moreover, your experience of Russian programmes comes almost entirely from hotel rooms in Moscow and Leningrad early in the morning and late at night, during a "Winter Magic" holiday organised (in truth somewhat over-organised) by the state organisation Intourist, then the claim may start to seem presumptuous.

Without sponsors the RA would be almost moribund. Even with their aid it helps if it can carefully market its exhibitions abroad. The German art is now on its way to Stuttgart. The Reynolds was first seen at the Grand Palais in Paris. By such ventures some of the transportation and research costs are shared. In the future most big art shows will be practicable only if they tour the world like the Flying Dutchman, with their expenses amortized by several institutions.

involved in such machinations. The V & A decided a few years ago not to mount costly imported exhibitions: instead it presents smaller specialist shows built around works from its extensive collections. The National Gallery goes for the occasional modest loan exhibition. The British Museum, too, is forming more exhibitions around its masterpieces, such

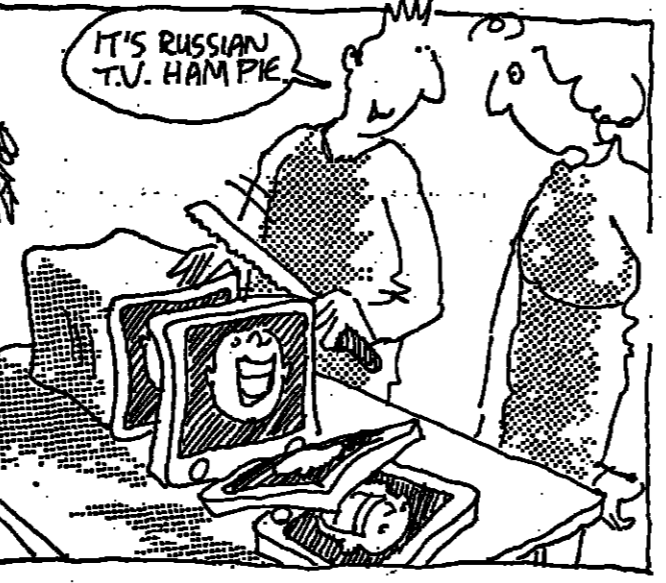
Television

A little comradely viewing

motherland; that they share with many Americans the dangerous belief that people, as distinct from opportunities, can be made equal if only enough changes are made in society—even if those changes threaten to destroy the very fabric of society; and that the only people more sentimentally attached than the Americans to movies featuring sickeningly winsome children with freckles, kiss curls and a habit of bursting into song, are the Russians.

entertainment which seemed to consist largely of those insistent rhythmic "Opa boopa, puppet on a string" type songs familiar to us from Eurovision song contests.

up which unsurprisingly included scenes of American farmers ceremonially presenting wheat seeds to their Soviet counterparts, and, surprisingly, the sight of the Russians beating the Americans at basketball. On New Year's Day Moscow television carried a musical which not only looked uncannily like My Fair Lady but even starred an actress who was the spitting image of Audrey Hepburn. That was at midday. At 8.10 pm—peak time in Western terminology—they were running a sentimental "puppet" programme involving anthropomorphic bears and bunnies and a figure in a little red riding hood, followed at 8.15 by a documentary about the rigours of the Russian winter and, if I got the drift, the glories of the Soviet motherland.



Records

Vindication of a masterpiece

VERDI: DON CARLOS Five-act version of 1886. In French. With appendix. Ricciarelli, Valentini Terrani, Murray, Auger, Domingo, Nucci, Raimondi, Ghisurov, Storojev/chor. and orch. of La Scala Milan/Abbado. Five LPs in box, DG 413 316-1. CDE \$12.95 cassette MC 415 316-4.

to us today. With the aid of DG's noiseless surfaces the instrumental sound of this masterpiece is equally alluring in its caress or thunderous eruption. Unfortunately the voices as a whole do not match this musical equivalent of Spanish brocade, velvets and whalebone. With one major and one minor exception the singers lack the ceremonial regality without which the principal characters become more modern, perhaps, less interesting.

Radio

Classic jazz treat

touching but not tragic—one expects to hear her ask for a handkerchief. Leo Nucci's agreeably sung Posa suggests little more than a decent chap in a tricky situation. The Grand Inquisitor of the indispensable Ghisurov sounds old and might cross (Fafner woken by Siegfried) but on disc the performance has no particular character and strikes no terror.

THE HOLIDAY period is done, a love-affair across the loyalty-barrier. More serious drama came up in Strindberg's Master Olof (Radio 3, Wednesday). This is a flamboyant account of the career of a young priest in the days of the Swedish Reformation, a Lutheran by-product of the 1520s. Olof preaches a new freedom to his Roman Catholic congregations, marries, and is excommunicated. His bishop confesses that Olof has won, but the King, Gustav Vasa, who has been one of Olof's supporters, lets him down by giving power to the nobles.

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Theatre

Alas, poor play



Tim McInnerny and Deborah Poplett

THE DRAMA of the National Theatre's new workshop production of Hamlet in the Cottesloe on Thursday night was further complicated by the last minute re-casting of Gertrude. Kate Buffery was taken ill in the afternoon and rushed to hospital and the role occupied by Harriet Thorpe who had never read the play until receiving the call and who strolled calmly through it with the aid of a paperback text.

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COUNTERTRADING

The Financial Times is proposing to publish a Survey on Countertrading on Tuesday, 11 February 1986

For further details and advertisement rates please contact: Nigel Pullman Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY. Tel. 248 8000

Yes Minister, India-style

Private View

Theatre and the absurd

IAN McKELLEN and John Mortimer will on Tuesday...



As the theatre in Britain fights more tenaciously for its life by the day...

The only award really worth having, anyway, was the £10,000 won by the actress Charlotte Cornwall...

Now, we have the BTA's Awards, themselves originated only six years ago...

If this continues, it is going to be quite something to be able to claim that you have not won an award...

The most prestigious of the awards remain the Standard's Over 30 years, it has pinpointed the emergence of Beckett, Osborne, Plater, Stoppard and Ayckbourn...

two or three years time when he has given us Lear and Antony at the National?

And what about the rest of Britain? We are not a one-town theatre nation like America...

All of those cities serve the capital's theatre and produce valuable work throughout the year.

Meanwhile, apart from Ms Cornwall, playwrights are the real beneficiaries of the awards system.

Mobil Oil lately gave £28,000 to a playwrighting competition; Texaco has in the past sponsored the National Youth Theatre's playwrights...

If a bright new West End play comes out of this initiative, one award might literally lead to another...

Michael Coveney

NEWS OF the launch in Britain of television's Yes, Prime Minister made the front page of one of India's main newspapers this week.

The country's educated elite enjoys laughing, through the medium of Jim Hacker, at the way its own civil service impedes, running the country, and the three series of Yes Minister drew large audiences when shown a couple of years ago.

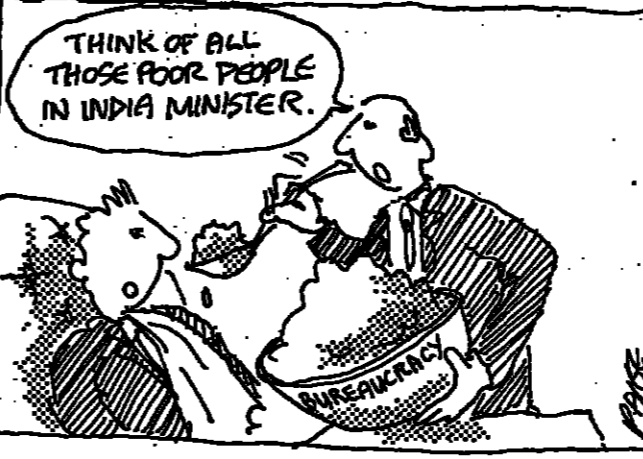
"The audience was the educated vocal minority, the decision-making class, who influence how the country is run," says one television executive.

Yes Minister jokes were cracked across the floor of the Indian Parliament as ministers were ribbed for their ineffectiveness, and the late Mrs Indira Gandhi, like Margaret Thatcher, was said to be a regular viewer.

Some people especially like what one civil servant-turned-businessman, who knows the UK well, calls "a sort of Guardian newspaper style of irreverence towards ministers and civil servants - we take them too seriously here."

The Yes Minister books have sold in large numbers. At least 3,000 copies, including 1,000 combined volumes, are estimated to have been bought in north India alone.

Yes Minister arrived on Indian television in 1983 and drew 20 per cent of the 2m to 3m sets then in use.



Sm sets then in use. This was a very high rating, given that only just over 4 per cent of India's 740m population speak English, and it exceeded most other imported programmes such as Fawcett Towers, To The Manor Born and the Lucy Show.

"I love it because I see a top civil servant dodging making decisions until he's collected all the junior signatures needed to protect him,

just as it happens here," says one Delhi businessman. "Then, he signs the paper himself without reading it properly, and later puts his head in his hands and says 'Oh God' when it all goes wrong."

Britain left behind many legacies when the days of the Empire faded nearly 40 years ago. One of the most enduring was the Indian civil service, based firmly on British structures, which has helped to maintain the stability of the world's largest democracy.

However, India has nurtured and developed that old legacy, adding its own special flavour of stifling rigidity, buck-passing and even pomposity.

Even after a year of efforts by Rajiv Gandhi, the new Prime Minister, to reduce the stifling impact of the bureaucracy, the civil servants continue to avoid responsibility for decisions. There is always a

colleague or government department available as an excuse for inaction. So the Yes Minister series, which might seem something of a parody elsewhere, is very true to life in India, with the exception that ministers possibly wield more direct power and patronage than say, in Britain.

Neighbouring Pakistan, which has similar British-based civil service traditions, has also shown the first of the three Yes Minister series, although one episode was banned because it was "not found fitting" according to moral and other official tastes.

John Elliott

Cricket

Graceless Aussies limp to cricket disaster

SACK THE selectors. Raffle the team. Burn the bats, and plough-up the wickets. In a nutshell, that is the advice thrust on the men who run Australian cricket in the wake of this week's drawn Test against India at the Sydney Cricket Ground.

It was a match of the greatest borrow from Raymond Chandler, one of the driest wastes of time and talent (the talent being India's) outside an advertising agency.

Over five laborious days, it laid bare the utter poverty of Australian cricket. This can hardly be good for the game internationally; yet Australia has forgotten how to play cricket, will become even more of a colonial curio than it is now.

bourne and Mollmook. Brisbane and Bangerang, who saw Halley's Comet the last time around but have never witnessed anything so other-worldly, or lacking in irradiance, as the present Australian Test side.

This is the considered view of virtually the entire line-up of Australian cricket writers, those specialists in suffering and ghouls of the crease. Since 1982-83, they have watched the national team lose four Test series in a row before scrambling through the latest mini-series with India, which produced three bore-draws.

Of the defeats, the cruellest to bear (again, a mini-series) was this summer's first ever Wallalong at the hands of New Zealand. For some ill-explained reason, the Aussies

view the Kiwis with humour and contempt. They even make fun of their accents ("sex-sex-sex" instead of "six-six-six") so that this summer's drubbing was splendid to behold.

As for the Indians, although they glide like princes of the Bombay cinema and speak with jewelled vowels they are, in my view, part of the problem is the coarseness, cussedness and sheer lack of grace that Australians take with them onto the cricket field.

So what is wrong? Former Australian skipper Bob Simpson says there is a lack of "peer group help" - by which he means too few top players to help the springs. Simpson also claims so much time has been spent on fitness that the players have lost sight of technical fundamentals.

Australia's second innings was another disaster but they stuck it out with four wickets to spare. The aggregate crowd for all three Tests was just 67,528.

Bradman's colleague, the octogenarian Bill O'Reilly who writes for a Sydney newspaper, blames administrators "who have presided so nonchalantly over a nationally treasured game that has sunk to the depths."

In my view, part of the problem is the coarseness, cussedness and sheer lack of grace that Australians take with them onto the cricket field. Perhaps they should emulate Michael Cross, the West German swimmer and holder of four world records, who was in Sydney this week.

Gross is modest and approachable, the model sportsman. Asked if he hoped to compete in the 1988 Olympics, he said: "As I have in the past, I will take it year by year. I am not paying now for this season. And then there will be next season."

In greatest contrast, Australian cricket is limping from minute to minute.

Michael Thompson-Noel

F.T. CROSSWORD PUZZLE No. 5,919

Crossword puzzle grid with numbers 1-30.

Prizes of £10 each for the first five correct solutions opened. Solutions to be received by next Thursday...

ACROSS and DOWN crossword clues and solutions.

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Television and radio schedules for Saturday, including BBC 1, BBC 2, Channel 4, and London.

SUNDAY

Television and radio schedules for Sunday, including BBC 1, BBC 2, Channel 4, and London.

TELEVISION AND RADIO

Regional television and radio schedules for various areas like Anglia, Border, Central, etc.

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